BOARD'S REPORT

Dear Members,

Your Directors have pleasure in presenting their sixteenth Annual Report and Audited Financial Statements of L&T Howden Private Limited for the year ended March 31, 2026.

1. FINANCIAL RESULTS:

The Company's financial performance for the year ended March 31, 2026 is summarized below:

(₹Lakhs)

Particulars	2025-26	2024-25
Total Income	22,888.18	25,681 .21
Profit / (Loss) Before Depreciation, exceptional items & Tax	4,547.82	4,131.41
Less: Depreciation, amortization, impairment and obsolescence	159.69	223.28
Profit / (Loss) before exceptional items and tax	4,388.13	3908.13
Add: Exceptional Items	-	-
Profit / (Loss) before tax	4,388.13	3908.13
Less: Provision for tax	1,116.91	1,174.01
Profit for the period carried to the Balance Sheet	3,271.22	2,734.13
Add: Balance brought forward from previous year	13,177.37	13,443.24
Less: Dividend paid for the year	-	(3,000)
Add: Gain / (Loss) on re-measurement of the net defined benefit plans	-	-
Balance available for disposal (which the Directors appropriate as follows)	**16,448.59**	**13,177.37**
Debenture Redemption Reserve $	**-**	**-**
Balance to be carried forward	**16,448.59**	**13,177.37**

The Company has not transferred any amount from profit and loss to general reserve during the current financial year.

CIN:U31401MH2010PTC204403
Registerd Office:- L&T Howden Private Limited, L&T House, N.M. Marg, Ballard Estate, Mumbai - 400001
Tel: 022-67525656 Fax: 022-67525893

2. PERFORMANCE OF THE COMPANY:

The revenue from operations and other income for the financial year under review is ₹ 228.9 crore as against ₹ 256.8 crore for the previous financial year registering a decrease of 10.9%. The profit before tax from continuing operations including extraordinary and exceptional items was ₹ 43.9 crore and the profit after tax was ₹ 32.7 crore for the financial year under review as against ₹ Rs.39.1 crore and ₹ Rs 27.3 crore respectively for the previous financial year, registering an increase of 12.3% and 19.6 % respectively.

3. CAPITAL & FINANCE:

During the year under review, the Company has not defaulted on payment of any dues to its financial lenders.

The Company enjoys a good reputation for its sound financial management and the ability to meet its financial obligations. The Company has received IND A (Stable) Credit rating for its long term and short-term financial instruments from Indian Rating & Agency on March 24, 2025.

During the year under review, the Company has not allotted any equity shares. The Total Equity Share Capital as on 31st March, 2026, is Rs.30 Crore.

4. CAPITAL EXPENDITURE:

As at March 31, 2026, the gross tangible and intangible assets including leased assets, are ₹ 61.51 crore and the net value of property, plant and equipment, investment property and other intangible assets, including leased assets, are ₹ 16.75 crore. Capital Expenditure during FY 2025-26 is ₹ 0.93 crore.

5. DEPOSITS:

During the year under review, the Company has not accepted any public deposits falling within the ambit of Section 73 of the Companies Act, 2013 and the Rules framed thereunder. The Company does not have any unclaimed deposits as on date.

6. DEPOSITORY SYSTEM

As on March 31, 2026, 50.10% of the Company's total paid up share capital representing 1,50,30,000 shares are in dematerialized form. Rule 9B of the Companies (Prospectus and Allotment of Securities) Rules, 2014 mandates every Private Company, except a Small Company, to issue the securities only in dematerialized form and facilitate dematerialization of all its securities. Further, the said rules have also prohibited physical transfer of securities in physical mode and issuance of any further securities or buyback unless the entire holding of securities of promoters, directors and key managerial personnel, are dematerialized.

Members holding shares in physical mode are advised to avail the facility of dematerialization.

7. PARTICULARS OF LOANS GIVEN, INVESTMENTS MADE, GUARANTEES GIVEN OR SECURITY PROVIDED BY THE COMPANY:

The Company has not given any loan, guarantees, security or made any investment for the Financial Year 2025-26 as specified under section 186 of Companies Act, 2013.

8. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

The Board places the highest emphasis on sound governance practices and on sustaining stakeholder confidence and trust. In line with this commitment and to keep adequate oversight over transactions that may involve potential conflicts of interest, the Company has a well-defined Related Party Transactions Policy and guidelines.

All the related party transactions entered into during FY2025-26 were in the ordinary course of business and at arm's length. The Board has approved the related party transactions for the FY2025-26 and the estimated related party transactions for the FY2026-27. There are no related party transactions that have conflict of interest with the Company.

A Statement containing details of all material transactions/ contracts/ arrangements is attached as **Annexure 'B'** to this report.

9. DIVIDEND

Considering the working capital requirement for ongoing and on hand customer orders, the Board of Directors do not recommend any dividend for the financial year under review.

10. MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY, BETWEEN THE END OF THE FINANCIAL YEAR AND THE DATE OF THE REPORT

There were no material changes and commitments affecting the financial position of the Company during the year between the end of the financial year and the date of the report.

11. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

Information as required to be given under Section 134(3)(m) read with Rule 8(3) of the Companies (Accounts) Rules, 2014.

[A] CONSERVATION OF ENERGY:

(i) Steps taken or impact on conservation of energy

- ✓ Through Cassette AC Units VRF system for LTH First Floor office has led to conservation of 39,263 units form April' 25 to March' 26.
- ✓ Through 43 CFM Air compressor in Fan testing & Element shop has led to savings of around 5,600 and 10,296 Electricity units respectively from April'25 to March'26.
- ✓ Through LED lighting in Fan Shop & Office Building has led to conservation of 29,353 & 4,672 Units respectively from April'25 to March'26.

(ii) Steps taken by the Company for utilizing alternate sources of energy

- ✓ Implemented solar power unit of 50 KW – Total 65,900 units generated from April'25 to March'26. Expected Co2 reduction of 52,720 Kg per annum.
- ✓ Replacement of 750 KVA DG set with 200 KVA DG set has helped LTH to save 3,580 Litre diesel consumption between April'25 to March'26.

[B] TECHNOLOGY ABSORPTION:

(i) Efforts made towards technology absorption.

(ii) Benefits derived like product improvement, cost reduction, product development or import substitution.

(iii) Information regarding technology imported during the last 3 years: Not applicable

(iv) Expenditure incurred on Research & Development: 0

	₹ Crore FY2025-26
Capital	**0**
Recurring	**0**
Total	**0**
Total R&D expenditure as a percentage of total turnover	**0**

[C] FOREIGN EXCHANGE EARNINGS AND OUTGO:

	₹ Crore FY2025-26
Foreign exchange earned	**2.36**
Foreign Exchange saved / deemed exports	**0**
Total	**2.36**
Foreign Exchange used	**4.27**

12. DETAILS OF CHANGES IN DIRECTORS AND KEY MANAGERIAL PERSONNEL:

Mr. Suresh Kumar Narang, Mr. Parvesh Mittal, Ms. Alpana Khale and Mr. Craig Masson are the present directors of the Company.

During the year under review, Mr. Derek Michael Shah (DIN: 06526950) resigned as a Director with effect from May 15, 2025 and Mr. Satish N. Palekar (DIN: 07152099) was appointed as an additional Director of the Company with effect from May 27, 2025.

Mr. Satish N. Palekar (DIN: 07152099) subsequently resigned from the Board with effect from April 7, 2026 due to his superannuation from parent company i.e. Larsen & Toubro Limited. Consequent to the above, Mr. Suresh Kumar Narang (DIN: 02185687) was appointed as a Director of the Company with effect from April 8, 2026 to fill the casual vacancy so caused.

Pursuant to the provisions of section 161 of the Companies Act, 2013, as amended, any Director appointed in casual vacancy shall be approved by the members at the immediate next general meeting. Accordingly, Mr. Suresh Kumar Narang shall hold office upto the date of this Annual General Meeting and it has been proposed to appoint him as the Director of the Company.

Ms. Reena Raje resigned as the company secretary with effect from 19th July 2025 due to her resignation from parent company and Mr. Sumit Kumar Ghosh was appointed as the Company Secretary of the company from 16th October, 2025.

The Board places on record its appreciation towards valuable contributions made by them during his tenure of directorship.

Mr. Craig Masson retires by rotation in the forthcoming Annual General Meeting and being eligible, has offered himself for re-appointment.

Mr. Chetan Sheth is the Manager, Mr. Jignesh Thakkar is the Chief Financial Officer and Mr. Sumit Ghosh is the Company Secretary of the Company.

13. NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS AND GENERAL MEETING

The meetings of the Board are held at regular intervals to discuss the pertinent matters with a formal schedule. During the year under review, four meetings were held on 23rd April 2025, 24th July 2025, 16th October 2025 and 22nd January 2026.

The Annual General Meeting of company was held on 8th September 2025.

The agenda of the meeting is circulated to the Directors in advance. Minutes of the meetings of the are circulated amongst the directors and member for their perusal.

14. CORPORATE SOCIAL RESPONSIBILITY

The Company has formulated the Corporate Social Responsibility (CSR) Committee. The CSR Committee comprises Mr. S K Narang, Ms Alpana Khale and Mr. Parvesh Mittal as Members. The Members elect one amongst themselves as the Chairman of the Meeting.

During the year under review, Two (2) meetings of the CSR Committee were held on 23rd April 2025 and 23rd July, 2025.

The disclosures required to be given under Section 135 of the Companies Act, 2013 read with Rule 8(1) of the Companies (Corporate Social Responsibility Policy) Rules, 2014 (as amended) are given as **Annexure 'A'** forming part of this report.

The Chief Financial Officer of the Company has certified that CSR funds disbursed for the projects have been utilized for the purposes and in the manner as approved by the Board.

The Corporate Social Responsibility Policy is disclosed on the Company's website at https://www.lnthowden.com/investors.

15. RISK MANAGEMENT POLICY:

The Company has formulated a risk management policy and has in place a mechanism to inform the Board Members about risk assessment and minimization initiatives undertaken. It also periodically reviews the risk to ensure that executive management controls risk by means of a properly designed framework.

16. VIGIL MECHANISM / WHISTLE BLOWER POLICY:

In accordance with the requirements of the Companies Act, 2013, the Company has established a vigil mechanism framework for directors and employees to report genuine concerns.

This policy provides for adequate safeguards against victimization of persons who complain under the mechanism. The Board of the Company oversees the functioning of the Vigil Mechanism framework.

Members can view the details of the whistle blower policy of the Company on its website https://www.lnthowden.com/investors/

There were no frauds committed against the Company during FY 2025-26 by its officers or employees which are required to be disclosed as per Section 143(12) of the Companies Act, 2013.

17. COMPANY POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION:

The Company has formulated a policy on director's appointment and remuneration including recommendation of remuneration of the key managerial personnel and senior management personnel and the criteria for determining qualifications, positive attributes of a director.

18. PERFORMANCE EVALUATION:

The Board has laid down the manner in which formal annual evaluation of the performance of the Board, Committees, Chairperson and individual directors has to be made.

The evaluation process includes circulation of a comprehensive questionnaire to all Directors for evaluation of the Board and its Committees, Board composition and its structure, Board effectiveness, Board functioning, information availability, adequate discussions, etc. The Chairperson of Board analyses the responses to the questionnaire to arrive at an unbiased assessment and the identified actionable areas are discussed and acted upon.

The Board performance evaluation inputs including the areas of improvement for the Directors, Board processes and related issues on Board effectiveness were reviewed and discussed by the Board of Directors.

19. ADEQUACY OF INTERNAL FINANCIAL CONTROLS

The Company has designed and implemented a process driven framework for Internal Financial Controls ('IFC') within the meaning of the explanation to section 134(5)(e) of the Companies Act, 2013. For the year ended March 31, 2026, the Board is of the opinion that the Company has robust IFC, commensurate with the nature and size of its business operations and operating effectively without any material weaknesses. The Company has a process in place to continuously monitor the same and identify gaps, if any, and implement new and / or improved controls wherever the effect of such gaps would have a material effect on the Company's operations.

20. DIRECTORS' RESPONSIBILITY STATEMENT

The Board of Directors of the Company confirms that:

a) In the preparation of Annual Accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;

b) The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;

c) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) The Directors have prepared the Annual Accounts on a going concern basis; and

e) The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and were operating effectively.

21. COMPLIANCE WITH SECRETARIAL STANDARDS ON BOARD MEETINGS AND GENERAL MEETINGS

The Company has complied with Secretarial Standards on issued by the Institute of Company Secretaries of India on Board and General Meetings.

22. PROTECTION OF WOMEN AT WORKPLACE

The Company is committed to providing a safe and respectful work environment and enforces a zero-tolerance approach towards any conduct which can be considered as sexual harassment. The Company treats every employee with dignity and respect, fosters to create a workplace which is safe and free from any act of sexual harassment.

The JV partner company Larsen & Toubro Limited (L&T) has formulated a policy on 'Protection of Women's Rights at Workplace as per the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 which is applicable to all group companies located in India. This policy has been widely disseminated.

The policy encompasses the following objectives:

- To define Sexual Harassment;

- To lay down the guidelines for reporting acts of sexual harassment at the workplace;

and

- To provide the procedure for the resolution and redressal of Complaints of Sexual Harassment.

The Company has complied with the requirement of constitution of an Internal Committee as stipulated under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 consisting of appropriate balance of members.

There were no cases of sexual harassment reported to the Company during FY 2025-26.

As on March 31, 2026, below was the employee strength of the Company:

Male	67
Female	3
Transgender	0
Total	70

23. AUDITORS' REPORT

The Auditors' report for the FY 2025-26 to the shareholders does not contain any qualification, observation or comment or adverse remark(s). The Auditor's report is enclosed with the Financial Statements forming part of this Annual Report.

24. AUDITORS

The Auditors, M/s M S K C & Associates LLP, Chartered Accountants (FRN 001595S/S000168) were appointed as Statutory Auditors for a period of five continuous years, i.e., from the conclusion of the 15th AGM till the conclusion of the 20th AGM of the Company to be held in the year 2030.

25. SECRETARIAL AUDIT REPORT

The Secretarial Audit Report issued by M/s Bhumika & Co., Practicing Company Secretary is attached as **Annexure 'C'** to this Annual Report.

The Secretarial Auditors' report does not contain any qualification or reservation or adverse remark.

26. COST AUDITORS

The provisions of section 148(1) of the Companies Act, 2013 are applicable to the Company and accordingly the Company has maintained cost accounts and records in respect of the applicable products for the year ended March 31, 2026.

Pursuant to the provisions of Section 148 of the Companies Act, 2013 and as per the Companies (Cost Records and Audit) Rules, 2014 (the Rules), and amendments thereof, the Board of Directors, at its meeting held on 22nd April 2026, has approved the appointment of M/s. M/s Vaghela Kishor & Co., Cost Accountants (Registration No. 103811) as Cost Auditors of the Company for audit of cost accounting records for FY 2026-27 at a remuneration of ₹ 60,000. They have confirmed their independent status and that they are free from any disqualifications under section 141 of the Companies Act, 2013.

A proposal for ratification of remuneration payable to the Cost Auditor for the FY2026-27 is placed before the shareholders.

The Report of the Cost Auditors for the financial year ended March 31, 2026, is under finalization and shall be filed with the Ministry of Corporate Affairs within the timelines prescribed under the Companies Act, 2013.

27. INTERNAL AUDITOR:

The Internal Auditor monitors and evaluates the efficacy and adequacy of the internal control system of the Company, its compliances with operating systems and accounting procedures and policies of the Company. The observations and corrective measures are presented to the Board.

Mahajan & Aibara are appointed as the Internal Auditors of the Company.

28. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY REGULATORS OR COURTS OR TRIBUNALS

During the year under review, there were no material and significant orders passed by the regulators or courts or tribunals impacting the going concern status and the Company’s operations in future.

29. ANNUAL RETURN:

As per the provisions of section 92(3) of the Companies Act, 2013, the Annual Return of the Company for the FY 2025-26 is available on our website https://www.lnthowden.com/investors.

30. DESIGNATED PERSON FOR FURNISHING INFORMATION AND EXTENDING CO-OPERATION TO ROC IN RESPECT OF BENEFICIAL INTEREST IN SHARES OF THE COMPANY

The Company has appointed Mr. Sumit Ghosh, Company Secretary as designated person, for furnishing information and extending co-operation to ROC in respect of beneficial interest in shares of the Company to ensure compliance with MCA notification on this matter.

31. OTHER DISCLOSURES

- No disclosure is required under Section 67(3)(c) of the Companies Act, 2013, in respect of voting rights not exercised directly by the employees of the Company as the provisions of the said Section are not applicable.

- Reporting of Frauds: The Auditors of the Company have not reported any fraud committed against the Company by its officers or employees as specified under section 143(12) of the Companies Act, 2013.

- Credit Rating: India Ratings – The Company enjoys a good reputation for its sound financial management and the ability to meet its financial obligations. The credit rating agency IND A assigned A category rating to the Company during the year signifying stable outlook.

- MSME: The Company has been complying with the requirement of submitting a half yearly return to the Ministry of Corporate Affairs within the prescribed timelines.

- Corporate Insolvency Resolution process initiated under the Insolvency and Bankruptcy Code, 2016 (IBC): The Company has neither filed any application nor any proceeding is admitted against the Company under the Insolvency and Bankruptcy Code, 2016, during FY 2025-26.

- The details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof**:** The Company has not made any one-time settlement, therefore, the same is not applicable.

- IT Security Breach & Safety: The Company has implemented comprehensive IT security programs supported by latest technology and trained manpower to protect employees and assets, at all its offices and plant, from such IT Security breaches/ cyber-attack. During the financial year under review, no major security breaches or incidents have occurred. A comprehensive security risk assessment is carried out regularly and adequate security measures are implemented to cater to changing security scenario. The Company has installed the best of IT security measures and processes to protect its personnel and assets.

32. ACKNOWLEDGEMENTS

Your Directors take this opportunity to thank the Members, Customers, Supply Chain Partners, Employees, Financial Institutions, Banks, Central and State Government Authorities, Regulatory authorities, and various for their continued co-operation and support to the Company. Your Directors also wish to record their appreciation for the continued co-operation and support received from the Joint Venture partners.

For and on behalf of the Board

Mr. Parvesh Mittal	**Mr. Suresh Kumar Narang**
Director	**Director**
DIN: 09256509	**DIN**: 02185687

Date: 22nd April, **2026**
Place: Mumbai

ANNEXURE A

ANNUAL REPORT ON CSR ACTIVITIES FOR THE FINANCIAL YEAR 2025-26

1. Brief outline on CSR Policy of the Company:

The Company's CSR framework details the mechanisms for undertaking various programmes in accordance with Section 135 of the Companies Act 2013 for the benefit of the community.

The Company will primarily focus on the following verticals as a part of its CSR programme viz.

Water & Sanitation – may include but not limited to support for programmes making clean drinking water available, conservation, purification of water and proper sanitation facilities.

Education - may include but not limited to construction and renovation of schools, libraries, science laboratories, etc., education infrastructure support to educational Institutions, educational programmes & nurturing talent at various levels.

Health - may include but not limited to support for community health centres, mobile medical vans, dialysis centres, general and specialized health camps and outreach programmes, centres for elderly / disabled, support to HIV / AIDS programme.

Skill Development - may include but not limited to vocational training such as skill building, computer training, women empowerment, support to ITI's, support to specially abled (infrastructure support & vocational training), CSTI's, providing employability skills at project sites, creating training centres.

Governance and Technology would be the key drivers across all the CSR initiatives.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Ms Alpana Khale[&]	Non – Executive Director	1	1
2.	Mr. Satish Palekar*	Non – Executive Director	1	1
3.	Mr. Derek Michale Shah[#]	Non – Executive Director	1	1
4.	Mr. Parvesh Mittal	Non – Executive Director	2	2

& Appointed as Member with effect from 22nd, April 2025.
# Ceased to be the Member with effect from 15th May, 2025.
*Ceased to be the Member with effect from 7th April, 2026.

Mr. Sumit Ghosh is the Secretary of the Committee. The Committee elects one amongst them as the Chairman.

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company. - www.lnthowden.com

4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable. - NA

5. (a) Average net profit of the company as per sub-section (5) of section 135 INR 38,65,20,312/-

(b) Two percent of average net profit of the company as per sub-section (5) of section 135 INR 77,30,406/-

(c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. - NOT APPLICABLE

(d) Amount required to be set off for the financial year, if any - NOT APPLICABLE

(e) Total CSR Obligation for the financial year [(b)+(c)-(d)] INR 77,30,406/-

6. a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) INR 73,45,259/-

b) Amount spent in Administrative Overheads INR 3,85,147/-

c) Amount spent on Impact Assessment, if applicable - NIL

d) Total amount spent for the Financial Year [(a)+(b)+(c)] INR 77,30,406/-

e) CSR amount spent or unspent for the Financial Year INR NIL /-

Total Amount Spent for the Financial Year (in Rs.)	**Amount Unspent (in Rs.)**				
	Total Amount transferred to Unspent CSR Account as per sub- section (6) of section 135		**Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135**		
	Amount	**Date of transfer**	**Name of the Fund**	**Amount**	**Date of transfer**
77,30,406/-	NA	NA	NA	NA	NA

f) Excess amount for set-off, if any: **Not Applicable**

Sl. No.	Particular	Amount (in Rs.)
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	-
(ii)	Total amount spent for the Financial Year	-
(iii)	Excess amount spent for the financial year [(ii)-(i)]	Not Applicable
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Not Applicable
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	Not Applicable

7. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the Fund	Amount (in Rs)	Date of transfer	
1.	2024-25	NIL	NIL				NIL
	TOTAL	NIL	NIL				NIL

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: **No**

~~Yes~~ No

If Yes, enter the number of Capital assets created/ acquired

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pin code ofthe property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner

					CSR Registration Number, if applicable	Name	Registered address

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub- section (5) of section 135:

   For the year 2025-26, the total budget of the Company for the CSR activities was ₹ 77.30 lakhs, the total spent is ₹ 77.30 lakhs and balance unspent is ₹ NIL lakhs. The Company spends amount on CSR projects keeping in mind sustainability, impact on the desired recipients, and efficacy of implementing agencies.

Alpana Khale *DIN: 10787306*	Parvesh Mittal *DIN: 09256509*

Annexure B

Form No. AOC-2

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under fourth proviso thereto [Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014]

L&T Howden Private Limited

1. Details of contracts or arrangements or transactions not at arm's length basis

Number of contracts or arrangements or transactions not at arm's length basis : NIL

2. Details of material contracts or arrangements or transactions at arm's length basis:

Number of material contracts or arrangements or transactions at arm's length basis:

<table>
<tr><td>Corporate identity number (CIN) or foreign company registration number (FCRN) or Limited Liability Partnership number (LLPIN) or Foreign Limited Liability Partnership number (FLLPIN) or Permanent Account Number (PAN)/Passport for individuals or any other registration number</td><td rowspan="8">Company has entered various transactions for purchase, sales, services, and reimbursements with related parties’ details of which are given in Note No.27 (1.20) attached with the Annual Accounts for the period from April'25 to March'26. These transactions are executed as per the terms of the contract with these parties.</td></tr>
<tr><td>Name(s) of the related party</td></tr>
<tr><td>Nature of relationship</td></tr>
<tr><td>Nature of contracts/ arrangements/ transactions</td></tr>
<tr><td>Duration of the contracts / arrangements/ transactions</td></tr>
<tr><td>Salient terms of the contracts or arrangements or transactions including actual / expected contractual amount</td></tr>
<tr><td>Date of approval by the Board (DD/MM/YYYY)</td></tr>
<tr><td>Amount paid as advances, if any</td></tr>
</table>

Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED March 31, 2025
[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration and Personnel) Rules, 2014]

To,
The Members,
L&T HOWDEN PRIVATE LIMITED

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **L&T HOWDEN PRIVATE LIMITED [CIN: U31401MH2010PTC204403]** (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conduct/statutory compliance and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms, and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents, and authorized representatives during the conduct of the secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on March 31, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025, according to the provisions: as applicable.

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;
(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
(iii) The Depositories Act, 1996, and the Regulations and Bye-laws framed thereunder;
(iv) Foreign Exchange Management Act, 1999, and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment, and External Commercial Borrowings;
(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'), ***as applicable*:**
    a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
    b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992; **presently SEBI (Prohibition of Insider Trading) Regulations, 2015;**
    c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009; **presently SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018;**

d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014; **presently Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;**
e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 and The Securities and Exchange Board of India (Issue and Listing of Non-Convertible and Redeemable Preference Shares) Regulations, 2013, **presently together read as Securities and Exchange Board of India (Issue and Listing of Non – convertible Securities) Regulations, 2021;**
f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, regarding the Companies Act and dealing with clients;
g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009, **presently the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021**;
h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; **presently SEBI (Buyback of Securities) Regulations, 2018;**

(vi) **Other specific business/industry-related laws applicable to the Company –**

The Company has complied with the Electricity Act, 2003, and the Rules and Regulations made thereunder:

a. The Gas Cylinders (Amendment) Rules, 2022,
b. The Static and Mobile Pressure Vessels (Unfired) Rules, 2021,
c. Petroleum Act, 1934, Petroleum Rules, 2002, and
d. Other applicable general laws, rules, regulations, and guidelines.

I have also examined compliance with the applicable clauses of the following:

i. Secretarial Standards on Meeting of Board of Directors (SS-1) and General Meetings (SS-2) issued by The Institute of Company Secretaries of India;
ii. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015—This is not applicable

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc., mentioned above.

I further report that the Board of Directors of the Company is duly constituted with the proper balance of Non-Executive Directors, ~~Independent Directors~~, and Women Directors. The changes to the composition of the Board of Directors that took place during the period under review were made in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board/Committee Meetings, agenda, and detailed notes on the agenda were sent at least seven days in advance, and at times at shorter notice with the consent of all the directors. A system exists to seek and obtain further information and clarification on the agenda items before the meeting and to enable meaningful participation at the meeting.

The minutes of the Board meetings and Committee Meetings have not identified any dissent by members of the Board /Committee of the Board; respectively, hence I have no reason to believe that the decisions by the Board/Committee were not approved by all the directors/members present.

I further report that based on a review of the compliance mechanism established by the Company and the Compliance Certificates taken on record by the Board of Directors at their meetings there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period, none of the following events/actions has taken place, having a major bearing on the Company's affairs in pursuance of the above-referred laws, rules, regulations, guidelines, standards, etc., like –

i. Public/Right/Preferential issue of shares/debentures/sweat equity, etc.
ii. Redemption/buy-back of securities.
iii. Major decisions taken by the members in pursuance of section 180 of the Companies Act, 2013
iv. Merger/amalgamation/reconstruction, etc.
v. Foreign technical collaborations.
vi. Any other events

For Bhumika & Co
Practising Company Secretaries

Bhumika Shah
Membership No: A37321
Certificate of Practice No. 19635
Peer Review No: 1272/2021
UDIN: A037321H000092145

Place: Mumbai
Date: 14 April 2026

This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

'Annexure A'

To,
The Members
L&T HOWDEN PRIVATE LIMITED

Our report of even date is to be read along with this letter.

1) Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on a test basis to ensure that the correct facts were reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3) We have not verified the correctness and appropriateness of the financial records and the Books of Account of the Company.

4) Wherever required, we have obtained the Management representation about the compliance of laws, rules, and regulations and the happening of events, etc.

5) The compliance of the provisions of Corporate and other applicable laws, rules, regulations, and standards is the responsibility of management. Our examination was limited to the verification of procedures on a test basis.

6) The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Bhumika & Co
Practising Company Secretaries

Bhumika Shah
Membership No: A37321
Certificate of Practice No. 19635
Peer Review No: 1272/2021
UDIN: A037321H000092145

Place: Mumbai
Date: 14 April 2026

INDEPENDENT AUDITOR'S REPORT

To the Members of **L&T HOWDEN PRIVATE LIMITED**

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of L&T HOWDEN PRIVATE LIMITED ("the Company"), which comprise the Balance Sheet as at 31 March 2026, and the Statement of Profit and Loss, including Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "financial statements").

In our opinion and to the best of our information and according to the explanations given to us the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Director's report but does not include the financial statements and our auditor's report thereon, which is expected to be made available to us after 22 April 2026.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Responsibilities of Management and Board of Directors for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors of the Company are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Financial Statements.

Other Matter

(a) The financial statements of the Company for the year ended 31 March 2025, were audited by another auditor whose report dated 23 April 2025 expressed an unmodified opinion on those statements.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

(a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid financial statements.

(b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

(c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the financial statements.

(d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act.

(e) On the basis of the written representations received from the directors as on 31 March 2026 taken on record by the Board of Directors, none of the directors are disqualified as on 31 March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.

(f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C".

(g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 32.1.3 to the financial statements.

ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts – Refer Note 32.1.19 to the financial statements;

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

iv.

a. To the best of our knowledge and belief, as disclosed in the note 32.1.20 to the financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b. To the best of our knowledge and belief, as disclosed in the note 32.1.20 to the financial statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to my/our notice that has caused me/us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.

v. The Company has neither declared nor paid any dividend during the year.

vi. Based on our examination, which included test checks, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail of prior year(s) has been preserved by the Company as per the statutory requirements for record retention.

3. In our opinion, according to information, explanations given to us, the provisions of Section 197 read with Schedule V of the Act and the rules thereunder are not applicable to the Company as it is a private Company.

For M S K C & Associates LLP
Chartered Accountants
ICAI Firm Registration Number – 001595S/S000168

Ojas D. Joshi
Partner
Membership No: 109752
UDIN: 26109752MMIZGQ4768
Place: Mumbai
Date: 22 April 2026

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF L&T HOWDEN PRIVATE LIMITED

Auditor's Responsibilities for the Audit of the Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management and Board of Directors.

- Conclude on the appropriateness of Management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For M S K C & Associates LLP
Chartered Accountants
ICAI Firm Registration Number – 001595S/S000168

Ojas D. Joshi
Partner
Membership No.: 109752
UDIN: 26109752MMIZGQ4768
Place: Mumbai
Date: 22 April 2026

ANNEXURE B TO INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF L&T HOWDEN PRIVATE LIMITED FOR THE YEAR ENDED 31 March 2026

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report]

i. (a) A The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment and relevant details of right-of-use assets.

(a) B The Company has maintained proper records showing full particulars of intangible assets.

(b) Property, Plant and Equipment and right of use assets were physically verified by the management according to a phased programme designed to cover all items over a period of 3 years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, a portion of Property, plant and equipment and right of use assets have been physically verified by Management during the year. No material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us, there are no immovable properties and where the Company is the lessee and the lease agreements are duly executed in favour of the lessee as disclosed in the financial statements, are held in the name of the Company and accordingly, the provisions stated under clause 3(i)(c) of the Order are not applicable to the Company.

(d) According to the information and explanations given to us, the Company has not revalued its property, plant and Equipment (including Right of Use assets) and intangible assets during the year. Accordingly, the provisions stated under clause 3(i)(d) of the Order are not applicable to the Company.

(e) According to the information and explanations given to us, no proceeding has been initiated or pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988, as amended and rules made thereunder. Accordingly, the provisions stated under clause 3(i)(e) of the Order are not applicable to the Company.

ii. (a) The inventory has been physically verified during the year by the management. In our opinion, the frequency of verification, coverage and procedure of such verification is reasonable and appropriate, having regard to the size of the Company and the nature of its operations. The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.

(b) During any point of time of the year, the Company has been sanctioned working capital limits in excess of Rs. 5 crores rupees, in aggregate from Banks, on the basis of security of current assets. Based on the records examined by us in the normal course of audit of the financial statements, quarterly returns are in agreement with the books of accounts of the Company. Refer note 32.1.9 to the financial statements.

iii. According to the information and explanations provided to us, the Company has not made any investments in, or provided any guarantee or security, or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the provisions stated under clause 3(iii) of the Order are not applicable to the Company.

iv. According to the information and explanations given to us, there are no loans, investments, guarantees, and security in respect of which provisions of sections 185 and 186 of the

Companies Act, 2013, are applicable and accordingly, the requirement to report under clause 3(iv) of the Order is not applicable to the Company.

v. According to the information and explanations given to us, the Company has neither accepted any deposits from the public nor any amounts which are deemed to be deposits, within the meaning of the provisions of Sections 73 to 76 of the Companies Act, 2013 and the rules framed there under. Accordingly, the requirement to report under clause 3(v) of the Order is not applicable to the Company.

vi. Pursuant to the rules made by the Central Government of India, the Company is required to maintain cost records as specified under Section 148(1) of the Companies Act, 2013 in respect of its products/ services. We have broadly reviewed the same, and are of the opinion that, *prima facie*, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.

vii. (a) According to the information and explanations given to us and the records examined by us, in our opinion, undisputed statutory dues including [goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess,] and other statutory dues have been regularly deposited by the Company with appropriate authorities in all cases during the year. No undisputed amounts payable in respect of these statutory dues were outstanding as at 31 March 2026, for a period of more than six months from the date they became payable. During the period sales-tax, service tax, duty of excise, value added tax, cess is not applicable to company.

(b) According to the information and explanations given to us and the records examined by us, dues relating to income tax, custom duty and Goods and service tax which have not been deposited as on 31 March 2026, on account of any dispute, are as follows:

Amounts In Lakhs

Name of the statute	**Nature of dues**	**Amount Demanded Rs.**	**Amount Paid Rs.**	**Period to which the amount relates**	**Forum where dispute is pending**	**Remarks, if any**
CGST Act, 2017	**GST Demand**	**5.73**	**0.57**	**FY 2020-21**	**Commissioner Appeal, SGST**	
Income Tax Act 1961	**Income Tax Demand**	**356.21**	**-**	**FY 2019-20**	**CIT (Appeal)**	**Net of provisions**
Custom Act, 1962	**Custom Duty**	**37.46**	**-**	**FY 11-12 to FY 24-25**	**Commissioner Appeal, Customs**	
Custom Act, 1962	**Custom Duty**	**268.82**	**-**	**FY 11-12 to FY 24-25**	**Tribunal Appeal, Customs**	**Net of provision**

viii. According to the information and explanations given to us, there are no transaction which are not recorded in the books of account which have been surrendered or disclosed as income during the year in Income-tax Assessment under the Income Tax Act, 1961. Accordingly, the requirement to report as stated under clause 3(viii) of the Order is not applicable to the Company.

ix. (a) The Company does not have any loans or borrowings or interest thereon due to any lenders during the year. Accordingly, the requirement to report under clause 3(ix)(a) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(c) In our opinion and according to the information and explanations provided to us, no money was raised by way of term loans. Accordingly, the requirement to report under clause 3(ix)(c) of the Order is not applicable to the Company.

(d) According to the information and explanations provided to us, there are no funds raised during the year. Accordingly, the requirement to report under clause 3(ix)(d) of the Order is not applicable to the Company.

(e) The Company does not have any subsidiary, associate, or joint venture. Accordingly, requirement to report under clause 3(ix)(e) of the order is not applicable to the Company.

(f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised any loans during the year. Accordingly, reporting under clause 3(ix)(f) of the order is not applicable to the Company.

x. (a) In our opinion and according to the information and explanations given to us, the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting requirement under clause 3(x)(a) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partly, or optionally convertible) during the year. Accordingly, the requirements to report under clause 3(x)(b) of the Order is not applicable to the Company.

xi. (a) Based on our examination of the books and records of the Company and according to the information and explanations given to us, we report that no fraud by the Company or no fraud on the Company has been noticed or reported during the year in the course of our audit.

(b) During the year no report under Section 143(12) of the Act, has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.

(c) As represented to us by the Management, there are no whistle-blower complaints received by the Company during the year.

xii. The Company is not a Nidhi Company. Accordingly, the provisions stated under clause 3(xii)(a) to (c) of the Order are not applicable to the Company.

xiii. According to the information and explanations given to us and based on our examination of the records of the Company, the Company is a private company and hence the provisions of section 177 of the Companies Act, 2013 are not applicable to the Company. Further, the Company satisfies the conditions for exemption from the provisions of section 188 prescribed in notification dated June 5, 2015 issued by the Ministry of Corporate Affairs and therefore, the provisions of section 188 do not apply to the Company. Accordingly, the requirement to report under clause 3(xiii) of the Order is not applicable to the Company.

xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered the internal audit reports of the Company issued till the date of our audit report, for the period under audit.

xv. According to the information and explanations given to us, and based on our examination of the records of the Company, in our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, the requirement to report on on clause 3(xv) of the Order is not applicable to the Company.

xvi. (a) The Company is not required to be registered under Section 45 IA of the Reserve Bank of India Act, 1934 (2 of 1934) and accordingly, the requirements to report under clause 3(xvi)(a) of the Order is not applicable to the Company.

(b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities during the year and accordingly, the provisions stated under clause 3 (xvi)(b) of the Order are not applicable to the Company.

(c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report under clause 3 (xvi)(c) of the Order is not applicable to the Company.

xvii. Based on the overall review of financial statements, the Company has not incurred cash losses in the current financial year and in the immediately preceding financial year. Accordingly, the requirement to report under clause 3(xvii) of the Order is not applicable to the Company.

xviii. There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.

xix. According to the information and explanations given to us and on the basis of the financial ratios (as disclosed in note 32.1.21 to the financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. (a) In respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a Fund as specified in Schedule VII of the Companies Act, 2013 as disclosed in note 32.1.13 to the financial statements.

xx. (b) In respect of ongoing projects, there are no unspent amounts that are required to be transferred to a special account as specified in Schedule VII of the Companies Act, 2013 as disclosed in note 32.1.13 to the financial statements.

xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements. Accordingly, no comment in respect of the said Clause has been included in the report.

For M S K C & Associates LLP
Chartered Accountants
ICAI Firm Registration Number: 001595S/S000168

Ojas D. Joshi
Partner
Membership No. 109752
UDIN: 26109752MMIZGQ4768
Place: Mumbai
Date: 22 April 2026

ANNEXURE C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF L&T HOWDEN PRIVATE LIMITED

[Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the Members of **L&T HOWDEN PRIVATE LIMITED** on the Financial Statements for the year ended 31 March 2026]

Report on the Internal Financial Controls with reference to financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

We have audited the internal financial controls with reference to financial statements of L&T HOWDEN PRIVATE LIMITED ("the Company") as of 31 March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, and to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at 31 March 2026, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ('ICAI').

Management's and Board of Director's Responsibility for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by ICAI and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For M S K C & Associates LLP
Chartered Accountants
ICAI Firm Registration Number: 001595S/S000168

Ojas D. Joshi
Partner
Membership No. 109752
UDIN: 26109752MMIZGQ4768

Place: Mumbai
Date: 22 April 2026

L&T HOWDEN PRIVATE LIMITED

BALANCE SHEET as at 31 March 2026

	NOTE	AS AT 31 March 2026 Amount in lacs	AS AT 31 March 2025 Amount in lacs
ASSETS			
Non Current Assets			
Property, plant and equipment	3	1,332.93	1,383.09
Capital work in progress	4	9.52	25.31
Other intangible assets	5	-	-
Right-of-use assets	6	342.42	345.24
Deferred tax assets (net)	32 (1.16)	1,252.28	709.55
Income tax asset	7	89.21	-
Non - current Financial assets	8	2,522.13	-
Other non - current assets	9	889.94	1,446.25
Current Assets			
Inventories	10	1,385.13	3,372.27
Financial assets			
Investments	11	8,128.93	1,783.98
Trade receivables	12	5,244.85	6,452.73
Cash & Cash Equivalents	13	2,018.27	1,803.12
Other bank balances	14	8,125.17	6,863.26
Other current financial assets	15	138.21	29.26
Other current assets	16	5,961.13	7,726.74
Total Assets		**37,440.12**	**31,940.80**
EQUITY AND LIABILITIES			
EQUITY			
Equity share capital	17	3,000.00	3,000.00
Other equity	18	16,430.22	13,164.70
LIABILITIES			
Non Current Liabilities			
Lease liability	32 (1.18)	37.02	35.72
Provisions	19	7,388.57	-
Current Liabilities			
Financial Liabilities			
Lease liability	32 (1.18)	11.88	10.07
Trade payables			
Due to micro enterprises and small enterprises	20	179.97	213.55
Due to others		4,058.31	5,870.75
Other financial liabilities	21	76.20	6.19
Other current liabilities	22	4,535.16	1,390.35
Provisions	23	1,672.35	8,244.31
Current tax liabilities	24	50.44	5.16
Total Equity and Liabilities		**37,440.12**	**31,940.80**

Summary of Material Accounting policies and Notes to Financial Statements 1-32

As per our report attached
M S K C & Associate LLP
Chartered Accountants
Firm Registration No.:001595S/S000168
By the hand of

Ojas D. Joshi
Partner
Membership No.: 109752

Chetan R Sheth
Chief Executive

Suresh Kumar Narang
Director
DIN : 02185687

Parvesh Mittal
Director
DIN : 09256509

Place: Mumbai
Date : 22 April 2026

Jignesh Thakkar
Chief Financial Officer

Sumit Ghosh
Company Secretary
M. No. A19689

L&T HOWDEN PRIVATE LIMITED

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 March 2026

	NOTE	31 March 2026 Amount in lacs	31 March 2025 Amount in lacs
INCOME			
Revenue from operations	25	21,836.22	25,090.52
Other Income	26	1,051.96	590.69
		22,888.18	**25,681.21**
EXPENDITURE			
Materials, manufacturing & operating Expenses	27	14,455.16	17,137.99
Change in inventories of finished goods, work-in-progress and stock-in-trade	28	374.56	(133.22)
Employee benefits expenses	29	1,278.22	923.49
Sales, administration & other expenses	30	2,222.82	3,617.18
Finance costs	31	9.60	4.36
Depreciation and amortisation	3-6	159.69	223.28
		18,500.05	**21,773.08**
Profit before tax		**4,388.13**	**3,908.13**
Tax expense:			
- Current Tax	32 (1.15)	1,266.01	1,369.49
- Provision for Income tax - Earlier Years	32 (1.15)	393.63	0.25
- Provision for Deferred Tax	32 (1.15)	(542.73)	(195.74)
Profit after tax		**3,271.22**	**2,734.13**
Profit for the year		**3,271.22**	**2,734.13**
Other Comprehensive Income			
Items that will not be reclassified subsequently to profit or loss			
Remeasurement of Post employment benefit obligation	32 (1.5)	(7.62)	(7.62)
Income Tax relating to these items		1.92	1.92
Total Comprehensive Income		**3,265.52**	**2,728.43**
Earning Per Share (Face value of Rs.10 each)			
- Basic & Diluted	32 (1.1)	**10.90**	**9.11**
Weighted Average No. of Shares		300.00	300.00

Summary of Material Accounting policies and Notes to Financial Statements 1-32

As per our report attached
M S K C & Associate LLP
Chartered Accountants
Firm Registration No.:001595S/S000168
By the hand of

Ojas D. Joshi	**Chetan R Sheth**	**Suresh Kumar Narang**	**Parvesh Mittal**
Partner	Chief Executive	Director	Director
Membership No.: 109752		DIN : 02185687	DIN : 09256509

Place: Mumbai
Date : 22 April 2026

Jignesh Thakkar	**Sumit Ghosh**
Chief Financial Officer	Company Secretary
	M. No. A19689

L&T HOWDEN PRIVATE LIMITED

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 March 2026

		31 March 2026 Amount in lacs	31 March 2025 Amount in lacs
A.	**CASH FLOW FROM OPERATING ACTIVITIES:**		
	Net Profit before tax	4,388.13	3,908.13
	Adjustments for:		
	Depreciation	159.69	223.28
	Unrealized forex gain	(84.88)	21.31
	Realized forex gain	(14.28)	-
	Profit on sale of fixed assets	(0.60)	(0.74)
	Allowances for doubtful debts	116.34	13.71
	Profit on fair valuation of investments	(321.49)	(19.10)
	Interest received	(616.54)	(521.15)
	Interest paid	9.59	-
	Cash discount received	(14.17)	-
	Operating profit before working capital changes	3,621.79	3,625.43
	Adjustments for:		
	(Increase) / decrease in Short term Loans & Advances	(108.96)	22.90
	Decrease in Trade Receivables	1,190.70	280.94
	Decrease in Other Current Assets	1,765.62	1,256.57
	Decrease in Inventories	1,987.14	(478.12)
	Increase / (decrease) in Trade Payables	(1,831.86)	495.47
	Increase / (decrease) in Other Current & Financial Liabilities	3,252.47	(1,689.51)
	(Increase) / decrease in Other non -current assets	(2,055.02)	2.34
	Increase / (decrease) in Other Non Current & Financial Liabilities	7,388.57	-
	Increase in Provisions	(6,571.96)	1,588.55
	Cash Generated from Operations	**5,016.70**	**1,479.14**
	Direct Taxes paid	(1,657.72)	(1,367.84)
	Cash flow from operating activities (A)	**6,980.77**	**3,736.73**
B.	**CASH FLOW FROM INVESTING ACTIVITIES:**		
	Purchase of fixed assets including CWIP	(77.55)	(61.10)
	Sale of fixed assets including CWIP	0.60	1.22
	Purchase of mutual funds	(9,894.60)	(2,991.15)
	Sale of Mutual funds	3,871.14	1,226.27
	Interest received on investment	616.54	525.52
	Net cash flow (used in) /from investing activities (B)	**(5,483.87)**	**(1,299.24)**
C.	**CASH FLOW FROM FINANCING ACTIVITIES:**		
	Repayment of lease liabilities	(15.84)	(8.59)
	Dividend Paid	-	(3,000.00)
	Interest Paid to MSME	(0.43)	(0.69)
	Interest Paid on lease	(3.57)	
	Net cash flow / (used in) from financing activities (C)	**(19.84)**	**(3,009.28)**
	Net increase in cash and cash equivalents (A+B+C)	**1,477.06**	**(571.79)**
	Cash and cash equivalents at beginning of the period	8,666.38	9,238.16
	Cash and cash equivalents at end of the period	10,143.44	8,666.38
	Net increase in cash and cash equivalents	**1,477.06**	**(571.79)**
	Cash and Cash Equivalents at the end of period comprise of:		
	Cash in hand	-	-
	Balances with Scheduled Banks:		
	Balance in Current Account	89.68	203.12
	Deposits with maturity less than 3 months	1,928.59	1,600.00
	Other Bank Balances:		
	Deposits with original maturity of more than 3 months and less than 12 months	8,125.17	6,863.26
	Total	**10,143.44**	**8,666.38**

Statement of Cash Flows has been prepared under the indirect method as set out in the Indian Accounting Standard (Ind AS) 7 “Statement of Cash Flows” as specified in the Companies (Indian Accounting Standards) Rules, 2015.

As per our report attached
M S K C & Associate LLP
Chartered Accountants
Firm Registration No.:001595S/S000168
By the hand of

Ojas D. Joshi
Partner
Membership No.: 109752

Chetan R Sheth
Chief Executive

Suresh Kumar Narang
Director
DIN : 02185687

Parvesh Mittal
Director
DIN : 09256509

Jignesh Thakkar
Chief Financial Officer

Sumit Ghosh
Company Secretary
M. No. A19689

Place: Mumbai
Date : 22 April 2026

Notes forming part of the Financial Statements

1. Corporate Information

L&T- Howden Private Limited (the 'Company') (CIN U31401MH2010PTC204403) is a private limited company incorporated & domiciled in India. The Company is a joint venture company between Larsen & Toubro Limited (L&T), India and Howden Group, U.K having its registered office at L&T House, Ballard Estate, Mumbai. The Company is engaged in the business of design, engineering, manufacturing, supply and provides after-market services for axial fans and rotary air pre-heaters for super critical thermal power plants.

The financial statements of the Company were approved for issue in accordance with a resolution of the directors on 22 April 2026.

2. Material Accounting Policy Information

i. Statement of compliance

The Company's financial statements have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereto issued by Ministry of Corporate Affairs under section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment.

ii. Basis of accounting and measurement

The Company maintains its accounts on accrual basis following historical cost convention, except for certain assets and liabilities that are measured at fair value in accordance with Ind AS.

Fair value measurements are categorized as below based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at measurement date;
- Level 2 inputs are inputs, other than quoted prices included in level 1, that are observable for the assets or liabilities, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets or liabilities. Above levels of fair value hierarchy are applied consistently and generally, there are no transfers between the levels of the fair value hierarchy unless the circumstances change warranting such transfer.

iii. Presentation of financial statements

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 ("the Act"). The Cash Flow Statement has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". The disclosure requirements with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Indian Accounting Standards.

iv. Operating cycle for current and non-current classification

Operating cycle for the business activities of the Company covers the duration of the specific project or contract or product line or service including the defect liability period wherever applicable and extends up to the realization of receivables (including retention monies) within the agreed credit period normally applicable to the respective lines of business.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

v. Revenue Recognition

The revenue is recognized to the extent of transaction price allocated to the performance obligation satisfied.

a. Revenue from sale of goods is recognized when the substantial risks and rewards of ownership are transferred to the buyer under the terms of the contract where there is no uncertainty as to measurement or collectability of consideration.

b. Revenue from engineering and service fees is recognized as per the terms of contract.

c. Other Income : Interest income is accrued on a time basis at effective interest rate applicable.

d. Other items of Income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably.

vi. Property, Plant and Equipment (PPE)

PPE is recognized when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can measured reliably. PPE is stated at original cost net of tax/duty credits availed, if any, less accumulated depreciation, and cumulative impairment. Property, plant, and equipment acquired on hire purchase basis are stated at their cash values. Cost includes professional fees and, for qualifying assets, borrowing costs capitalized in accordance with the Company's accounting policy.

PPE not ready for the intended use on the date of the Balance Sheet are disclosed as "capital work-in-progress". (Also refer to the policies on leases, borrowing costs, impairment of assets and foreign currency transactions below).

Depreciation is recognised using straight-line method so as to write off the cost of the assets (other than freehold land and capital work-in-progress) less their residual values over their useful lives specified in Schedule II to the Companies Act, 2013, or in the case of assets where the useful life was determined by technical evaluation, over the useful life so determined.

Depreciation method is reviewed at each financial year end to reflect the expected pattern of consumption of the future economic benefits embodied in the asset. The estimated useful life and residual values are also reviewed at each financial year end and the effect of any change in the estimates of useful life/residual value is accounted on prospective basis.

Depreciation on additions to/deductions from, owned assets is calculated pro rata to the period of use. PPE is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition is recognised in the Statement of Profit and Loss in the same period.

In respect of the following asset categories, the depreciation is provided at useful life, based on the technical evaluation and business usage, which is different from the useful life prescribed under Schedule II to the Companies Act, 2013:

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

Asset Code	Asset Description	Useful Life	Useful Life as per Companies Act
1000582	Fan Test Bed Fencing arrangement	5	15
1000580	RTD Scanner - Make MASIBUS	5	15
1000602	Split AC Capacity - 1 Ton_Server Room	10	15
1000652	Cassette VRF System AC for First Floor office	10	15
1000603	Split AC Capacity - 2.5 Ton_VFD Room_Fan Shop	10	15
1000682	HMI Panel AC for Element	10	15
1000684	Oil Spillage Collection Pallets for 4 Oil drums	10	15
1000686	Oil Spillage Collection Pallets for 2 Oil drums	10	15

vii. Intangible Assets

Intangible assets are at stated at cost, less accumulated depreciation, and impairment, if any. Intangible assets are amortized over their estimated useful lives using the straight-line method.

viii. Inventories

Inventories are valued after providing for obsolescence, as under:

a. Raw materials, components, construction materials, stores, spares, and loose tools at lower of weighted average cost or net realizable value.

b. Manufacturing work-in-progress at lower cost including related overheads or net realizable value.

c. Finished goods at lower of weighted average cost or net realizable value.

Assessment of net realizable value is made at each reporting period end and when the circumstances that previously caused inventories to be written-down below cost no longer exist or when there is clear evidence of an increase in net realizable value because of changed economic circumstances, the write-down, if any, in the past period is reversed to the extent of the original amount written-down so that the resultant carrying amount is the lower of the cost and the revised net realizable value.

ix. Leases

Assets taken on lease are accounted as right-of-use assets and the corresponding lease liability is recognised at the lease commencement date.

Initially the right-of-use asset is measured at cost which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, as reduced by any lease incentives received.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

The lease liability is initially measured at the present value of the lease payments, discounted using the lessor's lending rate. It is remeasured when there is a change in future lease payments arising from a change in an index or a rate, or a change in the estimate of the guaranteed residual value, or a change in the assessment of purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

x. The right-of-use asset is measured by applying cost model i.e. right-of-use asset at cost less accumulated depreciation and cumulative impairment, if any. The right-of-use asset is depreciated using the straight-line method from the commencement date to the end of the lease term or useful life of the underlying asset whichever is earlier. Carrying amount of lease liability is increased by interest on lease liability and reduced by lease payments made.

Lease payments associated with following leases are recognised as expense on straight-line basis:

(i) Low value leases; and

(ii) Leases which are short-term.

Assets given on lease are classified either as operating lease or as finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. Asset held under finance lease is initially recognised in balance sheet and presented as receivable at an amount equal to the net investment in the lease. Finance income is recognised over the lease term, based on a pattern reflecting a constant periodic rate of return on Company's net investment in the lease. A lease which is not classified as a finance lease is an operating lease.

The Company recognizes lease payments in case of assets given on operating leases as income on a straight-line basis. The Company presents underlying assets subject to operating lease in its balance sheet under the respective class of asset.

In case of sale and leaseback transactions, the Company first considers whether the initial transfer of the underlying asset to the buyer lessor is a sale by applying the requirements of Ind AS 115. If the transfer qualifies as a sale and the transaction is at market terms, the Company effectively derecognises the asset, recognises a ROU asset (and lease liability) and recognises in Statement of Profit and Loss, the gain or loss relating to the buyer-lessor's rights in the underlying asset.(Also refer to policy on Property, Plant and Equipment vide Note 1(ii)(g), above

xi. Foreign Currency

The reporting currency of company is Indian Rupee. Foreign currency transactions are recorded on initial recognition in the reporting currency using the exchange rates at the date of transaction. At each Balance Sheet date, foreign currency monetary items are reported using the closing rate. Any resulting loss /gain is charged / taken to the Profit & Loss Account. Exchange differences that arise on settlement of monetary items or on reporting of monetary items at each Balance Sheet date at the closing rate are recognized in profit or loss in the period in which they arise except for:

a) exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

b) exchange differences on transactions entered to hedge certain foreign currency risks.

c) exchange rate as of the date on which the non-monetary asset or non-monetary liability is recognised on payment or receipt of advance consideration is used for initial recognition of related asset, expense or income.

d) Financial statements of foreign operations whose functional currency is different than Indian Rupees are translated into Indian Rupees as follows:

   a. A. assets and liabilities for each Balance Sheet presented are translated at the closing rate at the date of that Balance Sheet;

   b. income and expenses for each income statement are translated at average exchange rate for the reporting period; and

   c. all resulting exchange differences are recognised in other comprehensive income and accumulated in equity as foreign currency translation reserve for subsequent reclassification to profit or loss on disposal of such foreign operations.

xii. Employee Benefits

a) Short term employee benefits:

All employee benefits falling due within twelve months of rendering the service are classified as short term employee benefits, which include benefits like salaries, short term compensated absences, expected cost of performance incentives, ex-gratia etc. are recognised as expense in the period in which the employee renders the related service.

b) Long term employee benefits:

Long term employee benefits including compensated absences that are not expected to occur within twelve months after the end of the period in which the employee renders related services are recognised as a liability at the present value of the defined benefit obligation based on actuarial valuation (under projected unit credit method) carried out at the Balance Sheet date.

c) Post-Employment Benefits:

i. Defined-contribution plans:

The Company has defined contribution plans (where Company pays pre-defined amounts and does not have any legal or informal obligation to pay additional sums) for post-employment benefits (viz. Provident Fund), the Company's contributions thereto are charged to Profit and Loss Account every year.

ii. Defined-benefit plan:

The Company has a defined benefit plan (viz., Gratuity) for employees, the liability for which is determined based on valuation carried out by an independent actuary (under projected unit credit method) at the Balance Sheet date.

Remeasurements, comprising actuarial gains and losses are recognized immediately in other comprehensive income and reflected in retained earnings and are not reclassified to profit & loss.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

xiii. Operating Segment

Operating segments are those components of the business whose operating results are regularly reviewed by the chief operating decision making body in the Company to make decisions for performance assessment and resource allocation.

The reporting of segment information is the same as provided to the management for the purpose of the performance assessment and resource allocation to the segments.

Segment accounting policies are in line with the accounting policies of the Company. In addition, the following specific accounting policies have been followed for segment reporting:

a. Segment revenue includes sales and other operational revenue directly identifiable with/allocable to the segment including inter segment revenue.

b. Expenses that are directly identifiable with/allocable to segments are considered for determining the segment result.

c. Most of the common costs are allocated to segments mainly on the basis of the respective segment revenue estimated at the beginning of the reporting period.

d. Income not allocable to segments is included in “Unallocable corporate income net of expenditure”.

e. Segment result represents profit before interest and tax and includes margins on inter-segment capital jobs, which are reduced in arriving at the profit before tax of the Company.

f. Segment result includes the finance costs incurred on interest bearing advances with corresponding credit included in “Unallocable corporate income net of expenditure”.

g. Segment results are not adjusted for any exceptional item.

h. Segment assets and liabilities include those directly identifiable with the respective segments. Unallocable corporate assets and liabilities represent the assets and liabilities that relate to the Company as a whole.

i. Segment non-cash expenses forming part of segment expenses also includes the fair value of the employee stock options which is accounted as employee compensation cost [Note 1(ii)(r) above] and is allocated to the segment

j. Segment revenue resulting from transactions with other business segments is accounted on the basis of transfer price which are either determined to yield a desired margin or agreed on a negotiated basis.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

xiv. **Taxes on Income:**

a) Tax on income for the current period is determined based on taxable income and tax credits computed in accordance with the provisions of Income Tax Act, 1961, and based on the expected outcome of assessments / appeals.

b) Deferred tax liability is recognized, subject to the consideration of prudence, on timing differences, being the difference between taxable incomes and accounting income that originate in one period and are capable of reversal in one or more subsequent periods. The tax effect is calculated on the accumulated timing differences at the end of an accounting period based on prevailing, enacted or substantially enacted regulations.

c) Other Deferred tax assets are recognized and carried forward to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

xv. Provisions, Contingent Liabilities and Contingent Assets

a) Provisions are recognized for liabilities that can be measured only by using a substantial degree of estimation, if

i. the Company has a present obligation because of a past event,

ii. a probable outflow of resources is expected to settle the obligation; and

iii. the amount of the obligation can be reliably estimated.

b) Contingent liability is disclosed in case of

i. a present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle the obligation,

ii. a present obligation when no reliable estimate is possible; and

iii. a possible obligation arising from past events where the probability of outflow of resources is not remote.

c) Contingent Assets are neither recognized, nor disclosed.

Provisions, Contingent Liabilities and Contingent Assets are reviewed at each Balance Sheet date.

xvi. Impairment of Assets

At the Balance Sheet date, the carrying amount of assets is tested for impairment to determine

a) the provision for impairment loss required, if any, or

b) the reversal required of impairment loss recognized in previous periods, if any.

Impairment loss is recognized when the carrying amount of an asset exceeds its recoverable amount.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

Recoverable amount is determined:

a) in the case of an individual asset, at higher of the net selling price and the value in use.

b) in the case of a cash generating unit (a group of assets that generates identified, independent cash flows), at higher of the cash generating unit's net selling price and the value in use.

Value in use is determined as the present value of estimated future cash flows from the continuing use of an asset and from its disposal at the end of its useful life.

xvii. Borrowing Cost

Borrowing cost that are attributable to the acquisition, construction or production of qualifying assets are capitalized as part of such assets till such time as the asset is ready for intended use or sale. Qualifying asset is an asset that necessarily takes a substantial period to get ready for intended use or sale. All other borrowing costs are recognized as an expense in the year in which they are incurred.

xviii. Financial Instruments:

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instruments. All financial assets are initially measured at fair value. However, trade receivables that do not contain a significant financing component are measured at transaction price. Further, in case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial assets are also included in the initial measurement.

a) Financial Assets carried at amortized cost:

A Financial Asset is subsequently measured at amortized cost if the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and the contractual terms of instrument give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

b) Financial Assets at fair value through other comprehensive income:

A Financial Asset is subsequently measured at fair value through other comprehensive income if the asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

c) Other Financial Assets are recognized in Profit or Loss

d) Financial liabilities including loans and borrowings are measured at amortized cost using Effective Interest Rate (EIR) method applied.

e) Cash Flow Hedges:

The Company designates certain hedging instruments, which include derivatives, in respect of foreign currency risk, as cash flow hedges. The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated in equity under the heading of hedging reserve. The gain or loss relating to the ineffective portion is recognized immediately in profit or loss.

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

f) Impairment of Financial Assets

The Company applies the expected credit loss model for recognizing impairment loss on financial assets measured at amortized cost, trade receivables and other contractual rights to receive cash or other financial asset. For the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Company has used a provision matrix which takes into account historical credit loss experience and forecast of future economic conditions based on reasonable and supportable information which is available at the reporting date.

xix. Commitments

Commitments are future liabilities for contractual expenditure.

Commitments are classified and disclosed for estimated number of contracts remaining to be executed on capital account and not provided for.

Other commitments related to sales/procurements made in the normal course of business are not disclosed to avoid excessive details.

xx. Cash and Cash Equivalent

Cash and bank balances also include fixed deposits, margin money deposits, earmarked balances with banks and other bank balances which have restrictions on repatriation.

xxi. Statement of Cash Flows

Statement of Cash Flows is prepared segregating the cash flows into operating, investing and financing activities. Cash flow from operating activities is reported using indirect method, adjusting the profit before tax excluding exceptional items for the effects of:

a. changes during the period in inventories and operating receivables and payables;
b. non-cash items such as depreciation, provisions, unrealised foreign currency gains and losses; and
c. all other items for which the cash effects are investing or financing cash flows.

Cash and cash equivalents (including bank balances) shown in the Statement of Cash Flows exclude items which are not available for general use as at the date of Balance Sheet.

xxii. Earnings per share

Basic earnings per share is computed using the net profit or loss after tax and weighted average number of shares outstanding during the year. Diluted earnings per share is computed using the net profit or loss after tax and weighted average number of equity and potential equity shares outstanding during the year, except where the result would be anti-dilutive

Notes forming part of the Financial Statements

Material Accounting Policy Information (contd.)

xxiii. Key Source of Estimation Uncertainty

Examples of such estimates include useful lives of property, plant and equipment, Intangible assets, allowance for doubtful debts/advances, future obligations in respect of retirement benefit plans, provision for rectification costs, fair value measurement etc. difference, if any, between the actual results and estimates is recognized in the period in which the results are known.

xxiv. Critical Management Judgements

Following are the judgements that management has made in the process of applying the entity's accounting policies and that have the significant effect on amounts recognized in the financial statements.

xxv. Critical Management Judgements (Continue)

a) Provisioning for Warranty and Contingency expenditure

The Company is liable to its customer for repairs or replace any defects as mentioned in respective contracts. Most contracts mentioned about the Defect Liability Period (DLP) for which the company needs to create appropriate provisions, which involves management judgements.

b) Provisioning for Liquidated damages

Liquidated damages are payable by the company in cases where the delivery of product does not take place within the time specified in the purchase order issued by the customer. The company follows a policy of creating provision for liquidated damages based on the current information made available by the project & Business development department with respect to actual delivery date vis-à-vis agreed date in the purchase order issued by the customer, which involves management judgements.

c) Useful life of Plant and Machinery basis usage in single shift and double shift
Where Plant & Machinery has been used on double shift and triple shift basis, shift allowance has been considered accordingly, which involves management judgements

d) Provisioning for Expected Credit Loss (ECL) on Trade receivables and overdue retentions is carried based on standard matrix.

L&T HOWDEN PRIVATE LIMITED
Statement of Changes in Equity
Amount In INR lacs

A. Equity Share Capital

Particulars	**31 March 2026**	**31 March 2025**
Balance as at the beginning ot he period	3,000.00	3,000.00
Changes in Equity Share Capital during the year	-	-
Balance as at the end of the period	3,000.00	3,000.00

B. Other Equity

	Reserve & Surplus	
Particulars	**Retained Earning**	**Total other equity**
Balance as at 1 April 2025	**13,164.70**	**13,164.70**
Profit for the Year	3,271.22	3,271.22
Other Comprehensive Income	(5.70)	(5.70)
Total Comprehensive Income for the year	**3,265.52**	**3,265.52**
Dividend paid	-	-
Balance as at 31 March 2026	**16,430.22**	**16,430.22**
Balance as at 1 April 2024	13,436.27	13,436.27
Profit for the Year	2,734.13	2,734.13
Other Comprehensive Income	(5.70)	(5.70)
Total Comprehensive Income for the year	**2,728.43**	**2,728.43**
Dividend paid	(3,000.00)	(3,000.00)
Balance as at 31 March 2025	**13,164.70**	**13,164.70**

As per our report attached
M S K C & Associate LLP
Chartered Accountants
Firm Registration No.:001595S/S000168
By the hand of

Ojas D. Joshi
Partner
Membership No.: 109752

Chetan R Sheth
Chief Executive

Suresh Kumar Narang
Director
DIN : 02185687

Parvesh Mittal
Director
DIN : 09256509

Place: Mumbai
Date : 22 April 2026

Jignesh Thakkar
Chief Financial Officer

Sumit Ghosh
Company Secretary
M. No. A19689

L&T HOWDEN PRIVATE LIMITED
Notes forming part of the financial statements

3 : Property,Plant and equipment

Following are the changes in carrying value of property, plant and equipment for the year ended 31 March 2026 :

PARTICULARS	Leasehold Improvement (Buildings)	Plant & Equipments	Furniture & Fixtures	Office Equiments	Computers	TOTAL
Gross Carrying Value as at 1 April 2025	1,658.73	3,478.39	51.54	35.67	120.10	5,344.43
Additions/Adjustments	30.15	46.41	1.32	2.05	13.41	93.34
Deductions/Adjustments	-	(1.74)	-	-	-	(1.74)
Gross Carrying Value as at 31 March 2026	1,688.88	3,523.06	52.86	37.72	133.51	5,436.03
DEPRECIATION / AMORTISATION upto 1 April 2025	589.81	3,199.32	44.19	28.31	99.71	3,961.34
For the year	48.30	81.60	0.97	2.73	9.90	143.51
Adjustment	-	(1.74)	-	-	-	(1.74)
DEPRECIATION / AMORTISATION upto 31 March 2026	638.11	3,279.18	45.16	31.04	109.61	4,103.10
Net Carrying Value as at 31 March 2026	1,050.77	243.88	7.70	6.68	23.90	1,332.93

Following are the changes in carrying value of property,plant and equipment for the year ended 31 March 2025 :

PARTICULARS	Leasehold Improvement (Buildings)	Plant & Equipments	Furniture & Fixtures	Office Equiments	Computers	TOTAL
Gross Carrying Value as at 1 April 2024	1,658.73	3,463.27	50.25	36.35	116.70	5,325.32
Additions/Adjustments	-	17.41	3.75	6.27	8.36	35.79
Deductions/Adjustments	-	(2.29)	(2.47)	(6.95)	(4.97)	(16.67)
Gross Carrying Value as at 31 March 2025	1,658.73	3,478.39	51.54	35.67	120.10	5,344.43
DEPRECIATION / AMORTISATION upto 1 April 2024	543.42	3,044.58	45.94	33.54	97.85	3,765.33
For the year	46.39	156.79	0.72	1.72	6.59	212.21
Adjustment	-	(2.06)	(2.47)	(6.95)	(4.72)	(16.20)
DEPRECIATION / AMORTISATION upto 31 March 2025	589.81	3,199.32	44.19	28.31	99.71	3,961.34
Net Carrying Value as at 31 March 2025	1,068.93	279.07	7.34	7.36	20.38	1,383.09

4.Capital Work in progress

The net book value of assets under construction represents costs relating to the Group's new manufacturing facility, which is currently under construction.

CWIP Aging schedule	**Amount in CWIP for a period of**				
	Less than 1 year	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**
As at 31 March 2026					
Projects in progress	9.52	-	-	-	9.52
Projects temporarily suspended					
Total	**9.52**	**-**	**-**	**-**	**9.52**
As at 31 March 2025					
Projects in progress	25.31	-	-	-	25.31
Projects temporarily suspended					
Total	**25.31**	-	-	-	**25.31**

Note: CWIP completion is scheduled to be completed in next one year.

CWIP Movement :

Asset block	Opening	Addition	Converted into Asset	Closing
AUC-Building	5.32	17.34	22.66	-
AUC-P&M	19.99	16.48	31.52	4.95
AUC-Office Equip	-	4.57	-	4.57
Total	**25.31**	**38.39**	**54.18**	**9.52**

5 : Intangible Assets

Following are the changes in carrying value of property,plant and equipment for the year ended 31 March 2026 :

PARTICULARS	Software	Technical Know-how	TOTAL
Gross Carrying Value as at 1 April 2025	77.33	223.65	300.98
Additions/Adjustments	-	-	-
Deductions/Adjustments	-	-	
Gross Carrying Value as at 31 March 2026	77.33	223.65	300.98
DEPRECIATION / AMORTISATION upto 1 April 2025	77.33	223.65	300.98
For the year	-	-	-
Adjustment	-	-	
DEPRECIATION / AMORTISATION upto 31 March 2026	77.33	223.65	300.98
Net Carrying Value as at 31 March 2026	-	-	-

Following are the changes in carrying value of property,plant and equipment for the year ended 31 March 2025 :

PARTICULARS	Software	Technical Know-how	TOTAL
Gross Carrying Value as at 1 April 2024	77.33	223.65	300.98
Additions/Adjustments	-	-	-
Deductions/Adjustments	-	-	
Gross Carrying Value as at 31 March 2025	77.33	223.65	300.98
DEPRECIATION / AMORTISATION upto 1 April 2024	77.33	223.65	300.98
For the year	-	-	-
Adjustment	-	-	
DEPRECIATION / AMORTISATION upto 31 March 2025	77.33	223.65	300.98
Net Carrying Value as at 31 March 2025	-	-	-

6 : Right-of-Use Assets

Following are the transfer in Right-of-Use Assets for the year ended 31 March 2026 :

PARTICULARS	Land	Vehicle	TOTAL
Gross Carrying Value as at 1 April 2025	350.52	49.83	400.35
Additions/Adjustments	-	13.36	13.36
Deductions/Adjustments	-	-	-
Gross Carrying Value as at 31 March 2026	350.52	63.19	413.71
DEPRECIATION / AMORTISATION upto 1 April 2025	48.68	6.43	55.11
For the year	3.54	12.64	16.18
Adjustment	-	-	-
DEPRECIATION / AMORTISATION upto 31 March 2026	52.22	19.07	71.29
Net Carrying Value as at 31 March 2026	**298.30**	**44.12**	**342.42**

Following are the transfer in Right-of-Use Assets for the year ended 31 March 2025 :

PARTICULARS	Land	Vehicle	TOTAL
Gross Carrying Value as at 1 April 2024	350.52	-	350.52
Additions/Adjustments	-	63.08	63.08
Deductions/Adjustments	-	(13.25)	(13.25)
Gross Carrying Value as at 31 March 2025	350.52	49.83	400.35
DEPRECIATION / AMORTISATION upto 1 April 2024	45.14	-	45.14
For the year	3.54	7.54	11.08
Adjustment	-	(1.10)	(1.10)
DEPRECIATION / AMORTISATION upto 31 March 2025	48.68	6.43	55.12
Net Carrying Value as at 31 March 2025	**301.84**	**43.40**	**345.24**

L&T HOWDEN PRIVATE LIMITED
NOTES FORMING PART OF FINANCIAL STATEMENTS

	AS AT 31 March 2026 Rs. in Lacs	AS AT 31 March 2025 Rs. in Lacs
7 : INCOME TAX ASSET		
Income tax Receivable (Net of Provisions PY)	89.21	-
	89.21	**-**
8 : NON CURRENT FINANCIAL ASSETS		
- Security deposits - unsecured	9.30	
- Deposits with banks with original maturity of more than 12 months	2,512.83	
	2,522.13	**-**
9 : OTHER NON CURRENT ASSETS		
Balance with Government authorities*	889.94	1,446.25
Total	**889.94**	**1,446.25**

*Mainly includes receivable towards litigation matters

CURRENT ASSETS

10 : Inventories (at cost or net realisable value whichever is lower)		
Raw materials, Stores Spares and components	1,421.01	2,948.87
Work in Progress		12.81
Goods in Transit	-	53.95
Finished goods	172.98	555.69
Less: Provision on Slow moving Goods	(208.86)	(199.05)
	1,385.13	**3,372.27**

11 : Investments

Particulars	No. of Units	Amount	No. of Units	Amount
Aggregate amount of quoted current investment and Market value thereof :				
Book value	93.38	8,128.93	1.01	1,783.98
Market value	93.38	8,128.93	1.01	1,783.98

12 : Trade Receivables

Unsecured			
Considered good - unsecured		5,244.85	6,452.73
Credit Impaired - unsecured		195.50	79.16
	(A)	5,440.35	6,531.88
Less: Allowance for doubtful debts	**(B)**	195.50	79.16
Total (A-B)		**5,244.85**	**6,452.73**

Ageing of Trade receivables

Particulars	31 March 2026						TOTAL
	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months to 1 year	1 year to 2 year	2 to 3 year	More than 3 years	
Undisputed:							-
- considered good	3,803.94	46.14	129.59	329.50	201.15	734.53	5,244.85
- increase in credit risk	-	-	-	-	-	-	-
- credit impaired	-	-	-	129.35	8.27	57.88	195.50
Disputed:							-
- considered good	-	-	-	-	-	-	-
- increase in credit risk	-	-	-	-	-	-	-
- credit impaired	-	-	-	-	-	-	-
Gross trade receivables	**3,803.94**	**46.14**	**129.59**	**458.85**	**209.42**	**792.41**	5,440.35
Less: Allowance for doubtful debts	-	-	-	(129.35)	(8.27)	(57.88)	(195.50)
Total trade receivables (net of allowance for doubtful debts)	**3,803.94**	**46.14**	**129.59**	**329.50**	**201.15**	**734.53**	**5,244.85**

Particulars	31 March 2025						TOTAL
	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months to 1 year	1 year to 2 year	2 to 3 year	More than 3 years	
Undisputed:							-
- considered good	4,160.11	1,769.62	385.10	130.37	1.90	5.64	6,452.73
- increase in credit risk	-	-	-	-	-	-	-
- credit impaired	-	-	22.37	52.35	0.70	3.73	79.16
Disputed:							-
- considered good	-	-	-	-	-	-	-
- increase in credit risk	-	-	-	-	-	-	-
- credit impaired	-	-	-	-	-	-	-
Gross trade receivables	**4,160.11**	**1,769.62**	**407.47**	**182.72**	**2.61**	**9.37**	6,531.88
Less: Allowance for doubtful debts	-	-	(22.37)	(52.35)	(0.70)	(3.73)	(79.16)
Total trade receivables (net of allowance for doubtful debts)	**4,160.11**	**1,769.62**	**385.10**	**130.37**	**1.90**	**5.64**	**6,452.73**

13 : Cash & Cash Equivalents		
Balance with Banks	89.68	203.12
In deposits with original maturity of less than three months	1,928.59	1,600.00
	2,018.27	**1,803.12**
14 : Other Bank Balances		
Deposits with banks with original maturity of more than 3 months and less than 12 months	8,125.17	6,863.26
	8,125.17	**6,863.26**

	AS AT 31 March 2026 Rs. in Lacs	AS AT 31 March 2025 Rs. in Lacs
15 : Other current Financial Assets		
- Security deposits - unsecured	-	9.30
- Earnest Money Deposit	43.06	19.96
- Foreign exchange forward contracts	95.15	
	138.21	**29.26**
16 : Other Current Assets		
- Advance to Suppliers	618.73	201.51
- Advances recoverable in cash or in kind or for value to be received	15.42	22.13
- Input Credit Receivable for GST	101.32	527.08
- Interest Accrued - FDs	125.25	93.92
- Retentions - Customer	5,100.41	6,882.10
	5,961.13	**7,726.74**
17 : SHARE CAPITAL		
Authorised		
3,00,00,000 (Previous year 3,00,00,000) Equity Shares of Rs.10/-each	3,000.00	3,000.00
Issued, Subscribed & Paid up		
3,00,00,000 (Previous year 3,00,00,000) Equity Shares of Rs.10/-each fully paid up	3,000.00	3,000.00
	3,000.00	**3,000.00**

a. Equity Shares held by party with substantial interest

Name of Shareholder	Relationship	31 March 2026		31 March 2025	
		Number	Amount	Number	Amount
Larsen & Toubro Limited	JV Partner	150.30	1,503.00	150.30	1,503.00
Howden Holding B.V.	JV Partner	149.70	1,497.00	149.70	1,497.00

b. Equity Shares in the company held by each shareholder holding more than 5% share

Name of Shareholder	Relationship	31 March 2026		31 March 2025	
		Number	%	Number	%
Larsen & Toubro Limited	JV Partner	150.30	50.10%	150.30	50.10%
Howden Holding B.V.	JV Partner	149.70	49.90%	149.70	49.90%

c. Reconciliation of the shares outstanding at the beginning and at end of the reporting period;

Particulars	31 March 2026		31 March 2025	
	Number	Amount	Number	Amount
Shares outstanding at the beginning of the year	300.00	3,000.00	300.00	3,000.00
Shares Issued during the year	-	-	-	-
Shares outstanding at the end of the year	300.00	3,000.00	300.00	3,000.00

d. Terms/Rights attached to the Equity Shares

The company has only one class of Equity Shares having a par value of Rs. 10 Per Share. Each holder of Equity Shares is entitled to one vote per share.

There is no change in % of equity in FY 25-26

	AS AT 31 March 2026 Rs. in Lacs	AS AT 31 March 2025 Rs. in Lacs
18 : Other Equity		
Profit (Loss) as per last Balance Sheet	13,164.70	13,436.27
Profit (Loss) for the year	3,271.22	2,734.13
Other Comprehensive Income	(5.70)	(5.70)
Dividend Paid	-	(3,000.00)
	16,430.22	**13,164.70**
19 : Provisions		
Provision for Product warranty	1,963.71	-
Provision for Contractual Obligation Cost*	5,160.75	-
Provision for Gratuity	174.63	-
Provision for Leave Encashment	89.48	-
	7,388.57	**-**

* Provision includes Rs.889.59 Lacs towards litigation matters

	AS AT 31 March 2026 Rs. in Lacs	AS AT 31 March 2025 Rs. in Lacs

20 : Trade Payables

Due to Micro & Small Enterprises	179.97	213.55
Due to Others	4,058.31	5,870.75
	4,238.28	**6,084.30**

Ageing of Trade Payable - Current

Particulars	31 March 2026						TOTAL
	Unbilled dues	Not Due	Outstanding for following periods from due date of payment				
			Less than 1 year	1 to 2 year	2 to 3 year	More than 3 years	
Undisputed:							
- MSME	-	179.97	-	-	-	-	**179.97**
- Others	-	2,858.60	172.05	142.64	79.54	805.47	**4,058.31**
Disputed:							
- MSME	-	-	-	-	-	-	**-**
- Others	-	-	-	-	-	-	**-**
Total trade payable	**-**	**3,038.57**	**172.05**	**142.64**	**79.54**	**805.47**	**4,238.28**

Particulars	31 March 2025						TOTAL
	Unbilled dues	Not Due	Outstanding for following periods from due date of payment				
			Less than 1 year	1 to 2 year	2 to 3 year	More than 3 years	
Undisputed:							**-**
- MSME	-	213.55	-	-	-	-	**213.55**
- Others	-	5,870.75	-	-	-	-	**5,870.75**
Disputed:							**-**
- MSME	-	-	-	-	-	-	**-**
- Others	-	-	-	-	-	-	**-**
Total trade payable	**-**	**6,084.30**	**-**	**-**	**-**	**-**	**6,084.30**

21 : Other Financial Liabilities

Employees Payable	76.20	6.19
	76.20	**6.19**

22 : Other Current Liabilities

Advance from Customers*	4,216.44	806.32
Duties & Taxes	318.72	584.03
	4,535.16	**1,390.35**

* These advances are accepted only for business purpose pertaining to sales order raised by the party on the company. No advance which is due for repayment is remained unpaid.

23 : Provisions

Provision for Product warranty	196.42	1,810.16
Provision for Contractual Obligation Cost	1,411.96	6,262.67
Provision for Gratuity	47.38	83.37
Provision for Leave Encashment	16.59	88.11
	1,672.35	**8,244.31**

24 : Current tax liabilities (net)

Current tax liability	50.44	5.16
[The provision is netted off Advance tax of Rs.1,213.65 lacs (PY Rs.1,368.09 lacs)]		
	50.44	**5.16**

	31 March 2026 Rs. in Lacs	31 March 2025 Rs. in Lacs

25 : REVENUE FROM OPERATIONS

		31 March 2026	31 March 2025
Sale & Services			
Manufacturing & Trading activity		20,675.13	24,443.30
Sale of Services		863.36	470.09
	(A)	**21,538.49**	**24,913.39**
Other operational income			
Non Production Scrap Sale		1.63	4.68
Miscellaneous Income		296.10	172.45
	(B)	**297.73**	**177.13**
	(A+B)	**21,836.22**	**25,090.52**

26 : OTHER INCOME

	31 March 2026	31 March 2025
Interest Income on Cash & Cash equivalents and Other Bank balances	616.54	525.52
Gain on investments		
Gain on sale of investments	57.80	6.09
Fair value gain on investments	263.69	13.02
Other non-operating income		
Non operational sale	-	36.92
Rental Reimbursements	-	8.41
Gain on Sale of Fixed Asset	0.60	0.74
Foreign Currency Fluctuation (Net)	99.16	-
Cash discount received	14.17	-
	1,051.96	**590.69**

27 : MATERIALS, MANUFACTURING & OPERATING EXPENSES

	31 March 2026	31 March 2025
Materials, components & service consumed	13,523.67	16,078.96
Royalty & trademark fees on sales	508.93	598.12
Power, Fuel and Water	39.87	38.38
Other Direct Expenses	382.69	422.54
	14,455.16	**17,137.99**

28 : (INCREASE) / DECREASE IN INVENTORIES

		31 March 2026		31 March 2025
Opening Stocks				
Raw Materials	12.81		68.66	
Finished Goods	555.69	568.51	366.63	435.29
Less : Closing Stocks				
Raw Materials	20.97		12.81	
Finished Goods	172.98	193.95	555.69	568.51
		374.56		**(133.22)**

29 : EMPLOYEE BENEFITS EXPENSES

	31 March 2026	31 March 2025
Salaries & Wages	1,045.49	824.40
Contribution to Provident & Other Funds [refer Note 32 (1.5)]	29.86	21.90
Expenses on Employee Stock Option Scheme	1.39	1.83
Staff Welfare	48.06	50.00
Leave Encashment	22.40	8.65
Gratuity [refer Note 32 (1.5)]	131.02	16.71
	1,278.22	**923.49**

30 : SALES, ADMINISTRATION & OTHER EXPENSES

	31 March 2026	31 March 2025
Rent	0.56	
Rates & Taxes	6.35	3.67
Insurance	7.88	8.02
Audit & Certification Fees (Refer Note No. 32(1.4))	8.50	6.39
Travelling	47.09	62.98
Vehicle Running & Maintenance	57.53	68.66
Recruitment Expenses	0.08	0.01
Printing & Stationery	2.85	1.33
Office Running & Maintenance	13.72	14.40
Communication Expenses	8.78	7.28
Warranty & Contractual Obligation Cost	531.15	1,376.09
Freight Forwarding Exp	604.37	803.46
Legal and Professional	34.77	12.74
Community Welfare (CSR) (Refer Note No. 32 (1.13))	77.30	76.30
IT Software Exp	8.74	9.92
Training Fees	2.76	11.40
Miscellaneous	21.23	40.18
Allowances for doubtful debts	116.34	13.71
Bank Charges	8.97	15.56
Networking Fee	327.02	685.80
Bad Debt	111.82	160.95
Corporate Infrastructure Charges	225.01	217.02
	2,222.82	**3,617.18**

31 : FINANCE COSTS

	31 March 2026	31 March 2025
Interest Paid to MSME	0.43	0.76
Interest on lease	5.60	3.67
Other Interest	3.57	(0.07)
	9.60	**4.36**

32: OTHER EXPLANATORY INFORMATION:

1.1 Basic and diluted earnings per share (EPS) computed in accordance with Ind AS 33 "Earnings per Share"

Amount in lacs

Particulars	31 March 2026	31 March 2025
Net profit/(loss) after tax available for Equity Shareholders	3,271.22	2,737.73
Weighted Average Number of Equity Shares (in numbers)	300.00	300.00
Face Value Per Share	10	10
'Basic and Diluted Earnings Per Share (in Rs.)	10.90	9.11

1.2 Capital and other commitments

Amount in lacs

Particulars	31 March 2026	31 March 2025
Estimated amount of contracts remaining to be executed on capital account and not provided for	33.58	38.39
Total	**33.58**	**38.39**

1.3 Contingent Liabilities

Amount in lacs

Nature Of Liability	Name of Statute	Status	31 March 2026	31 March 2025
GST Demand	CGST Act, 2017	Demand order DRC07 issued on 24th Feb 2025. Appeal to be filed within 3 months.	5.73	5.73
Income Tax Demand	Income Tax Act 1961	Demand under section 156 for AY 2020-21	356.21	755.81
Custom Duty	Custom Act, 1962	Proceeding with Air Cargo port. Order from Commissioner Customs JNCH received on Apr'25. Appeal to be filed within 60 days with Commissioner Appeal.	37.46	37.46
Custom Duty (Net of amount provided for)	Custom Act, 1962	Proceeding with Nhava Sheva port. Order from Commissioner Appeal customs received in Jun'24 & appeal against same has been filed with Tribunal in Aug'24. Hearing scheduled.	268.82	268.82
Corporate and bank guarantees issued for advance received from Customer			406.14	-
Corporate and bank guarantees issued against supply of goods			300.00	-
Corporate and bank guarantees for performance			3,111.14	-
Total			**4,485.50**	**1,067.83**

L&T Howden

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Notes forming part of Financial Statements

1.4 Remuneration to auditor (Amount excluding GST)

Amount in lacs

Particulars	31 March 2026	31 March 2025
Statutory Audit	8.00	2.85
For Taxation Matters	0.50	2.60
For Certification works	-	0.53
Out of Pocket Expenses	-	0.42
Total	**8.50**	**6.39**

1.5 Disclosures as required By Indian Accounting Standard (Ind AS) 19" Employee Benefits"

A. An amount of Rs 28.26 Lacs/-(Previous year Rs 21.90 Lacs) is recognized as an expense towards company's contribution to employees Provident Fund and is included in Employee Benefit Expense.

B. The company provides for gratuity to employees in accordance with Payment of Gratuity Act 1972 wherein every employee is entitled to the benefit equivalent to 15 days salary last drawn for each completed year of service. The same is payable on termination of service, or retirement whichever is earlier. The benefit vests after five years of continuous service.

i. Amount recognized in balance sheet - gratuity

Amount in lacs

Particulars	31 March 2026	31 March 2025
Net defined benefit liability recognized in balance sheet under current liabilities	222.01	83.37
Total	**222.01**	**83.37**

ii. Reconciliation of Net Liability/Assets

Amount in lacs

Particulars	31 March 2026	31 March 2025
Opening net defined benefit Liability	83.37	76.14
Expense Charges to P& L	135.16	14.37
Amount Recognized outside profit & Loss A/c	7.62	7.62
Employer Contribution	(4.14)	(17.10)
Liabilities assumed on account of inter group transfer	-	2.34
Closing Net Defined benefit liability	**222.01**	**83.37**

Amount in lacs

Particulars	31 March 2026	31 March 2025
(a) Reconciliation of opening and closing balances of Defined Benefit obligation		
Defined Benefit obligation at beginning of the year	83.37	76.14
Past Service Cost	115.39	-
Current Service Cost	12.00	9.21
Interest Cost	7.77	5.17
Actuarial (gain) / Loss arising from change in financial assumption	(2.53)	3.21
Actuarial (gain) / Loss arising from change in demographic assumption	-	-
Actuarial (gain) / Loss arising from change in experience changes	10.15	4.41
Benefits paid	(4.14)	(17.10)
Liabilities assumed on account of inter group transfer	-	2.34
Defined Benefit obligation at year end	**222.01**	**83.37**

(b) Reconciliation of opening and closing balances of fair value of plan assets		
Fair value of plan assets at beginning of the year		
Expected return on plan assets		
Actuarial gain / (loss)		
Employer contribution	4.14	17.10
Benefits paid	(4.14)	(17.10)
Fair Value of plan assets at year end		
(c) Expense recognised during the year		
Current Service Cost	12.00	9.21
Past Service Cost	115.39	
Interest Cost	7.77	5.17
Expected return on plan assets		
Actuarial Losses / (Gain) recognized		
Net Cost	**135.16**	**14.37**
Principal assumptions used in determining Gratuity obligations are as under:		
Discount rate	6.85%	6.70%
Expected rate of return on assets	0.00%	0.00%
Future salary increases	7.00%	7.00%

iii. Amount Recorded in Other Comprehensive Income:

The total amount of remeasurement items and impact of liabilities assumed or settled, if any, which is recorded immediately in Other Comprehensive Income (OCI) during the period is shown in the table below:

Amount in Lacs

Particulars	**31 March 2026**	**31 March 2025**
Opening amount recognized in OCI outside profit and loss account	18.28	10.67
Remeasurement during the period due to		
Changes in Financial assumptions	(2.53)	3.21
Changes in demographic assumptions	-	-
Experience adjustments	10.15	4.41
Actual return on plan assets less interest on plan assets		
Adjustment to recognize the effect of asset ceiling		
Closing amount recognized in OCI outside profit and loss account	25.90	18.28

iv. Sensitivity Analysis:

Gratuity is a lump sum plan and the cost of providing these benefits is typically less sensitive to small changes in demographic assumptions. The key actuarial assumptions to which the benefit obligation results are particularly sensitive to are discount rate and future salary escalation rate. The following table summarizes the impact in percentage terms on the reported defined benefit obligation at the end of the reporting period arising because an increase or decrease in the reported assumption by 100 basis points.

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Particulars	Period Ended 31 March 2026	
	Discount Rate	Salary Escalation Rate
Impact of increase in 100 bps on DBO	-7.05%	4.89%
Impact of decrease in 100 bps on DBO	8.07%	-4.89%

Particulars	Period Ended 31 March 2025	
	Discount Rate	Salary Escalation Rate
Impact of increase in 100 bps on DBO	-7.44%	8.42%
Impact of decrease in 100 bps on DBO	8.53%	-7.49%

1.6 Disclosure of Segment information pursuant to Ind AS 108 "Operating Segments"

The Company operates in only one business segment (design, engineering, manufacturing, supply and aftermarket services for axial fans and rotary air pre-heaters for super critical thermal power plants) carried out primarily in India. Hence, requirements of Ind AS 108 on “Operating segments” are not applicable to it. However, geographic wise disclosure of revenue is stated below:

Disclosure pursuant to Ind AS 108 “Operating Segment” - geographical information of revenue

Amount in lacs

Particulars	31 March 2026	31 March 2025
Revenue from India	21,595.93	24,986.80
Revenue from Outside India	240.29	103.72
Total revenue	**21,836.22**	**25,090.52**

1.7 Share based payments - Employee Stock Option Plan

Pursuant to the Employees Stock Options Scheme established by the holding company (i.e. Larsen & Toubro Limited), stock options were granted to the employees of the Company.
Total cost incurred by the holding company, in respect of the same is Rs. 26.25 lacs/-.
The same is being recovered over the period of vesting by the holding company.
Accordingly, cost of Rs.26.21 lacs/- (P.Y. 24.81 lacs/-) has been recovered by the holding company up to current year, out of which, Rs.1.39 lacs/- (P.Y. 1.83 lacs/-) was recovered during the year.

1.8 Details of Inventory Write Down Provision (Cost less Net Realisable Value)

Amount in lacs

Particulars	31 March 2026	31 March 2025
Raw materials, components and stores & spares	4.27	71.49
Work in Progress	-	(48.84)
Finished goods	5.54	13.08
Total	**9.81**	**35.73**

1.9 Inventory pledged as Security

Amount in lacs

Particulars	31 March 2026	31 March 2025
Raw materials, components and stores & spares	1,421.01	2,948.87
Work in Progress	-	12.81
Components in Transit	-	53.95
Finished goods	172.98	555.69
Less: Provision on Slow moving Goods	208.86	199.05
Total	**1,385.13**	**3,372.27**

1.10 Details of Current Assets and Current Liabilities expected to be recovered within twelve months and after 12 months:

Amount in lacs

Details of Current Assets						
	31 March 2026			31 March 2025		
Particulars	**Within 12 months**	**After 12 months**	**Total**	**Within 12 months**	**After 12 months**	**Total**
Inventory	1,385.13	-	1,385.13	3,372.27	-	3,372.27
Financial Assets	-	-	-	-	-	
Investments	8,128.93	-	8,128.93	1,783.98	-	1,783.98
Trade receivables	5,244.85	-	5,244.85	6,452.73	-	6,452.73
Cash and bank balances	2,018.27	-	2,018.27	1,803.12	-	1,803.12
Other Bank Balances	8,125.17	-	8,125.17	6,863.26	-	6,863.26
Other current financial assets	138.21	-	138.21	19.95	9.30	29.25
	-	-	-	-	-	
Other current assets	-	-	-	-	-	
Advance to Suppliers	618.73	-	618.73	191.38	10.13	201.51
Advances recoverable in cash or in kind or for value to be received	15.42	-	15.42	22.13	-	22.13
Input Credit Receivable for GST	101.32	-	101.32	527.08	-	527.08
Interest Accrued - FDs	125.25	-	125.25	93.92	-	93.92
Retentions-Customer	2,326.34	2,774.07	5,100.41	3,444.20	3,437.91	6,882.10
Total	**28,227.62**	**2,774.07**	**31,001.69**	**24,574.02**	**3,457.33**	**28,031.35**

Amount in lacs

Details of Current Liabilities						
Particulars	31 March 2026			31 March 2025		
	Within 12 months	**After 12 months**	**Total**	**Within 12 months**	**After 12 months**	**Total**
Financial Liabilities						
Lease liability-current	11.88	-	11.88	10.07	-	10.07
Trade payables	4,238.28	-	4,238.28	6,084.30	-	6,084.30
Other Financial Liabilities	76.20	-	76.20	6.20	-	6.20
	-	-	-	-	-	
Other current liabilities	-	-	-	-	-	
Advance from Customers	1,825.67	2,390.77	4,216.44	806.32	-	806.32
Duties & Taxes	318.72	-	318.72	584.03	-	584.03
Claim under contract obligations	-	-	-	-	-	-

Provisions	-	-	-	-	-	
Provision for Product warranty	196.42	-	196.42	911.11	899.05	1,810.16
Provision for Contractual Obligation Cost	1,411.95	-	1,411.95	1,457.04	4,805.64	6,262.67
Provision for Gratuity	47.38	-	47.38	15.01	68.36	83.37
Provision for Leave Encashment	16.59	-	16.59	16.22	71.89	88.11
Current tax liabilities	50.44	-	50.44	5.16	-	5.16
Total	**8,193.53**	**2,390.76**	**10,584.29**	**9,895.44**	**5,844.94**	**15,740.38**

Amount in lacs

Non Current Liabilities - Provisions		
Particulars	**31 March 2026**	**31 March 2025**
Provision for Product warranty	1,963.71	-
Provision for Contractual Obligation Cost	5,160.75	-
Provision for employee benefits:		
Gratuity	174.63	-
Leave Encashment	89.48	-
Total	**7,388.57**	**-**

Amount in lacs

Current Liabilities - Provisions		
Particulars	**31 March 2026**	**31 March 2025**
Provision for Product warranty	196.42	1,810.16
Provision for Contractual Obligation Cost	1,411.96	6,262.67
Provision for employee benefits:		
Gratuity		
Leave Encashment	47.38	83.37
Total	16.59	88.11

1.11 Micro, Small and Medium Enterprises

The Company has amount due to suppliers under the Micro, Small and medium Enterprises Development Act, 2006 (MSMED Act) as at 31 March 2026. Disclosure Pursuant to the said act is as under:

Amount in lacs

Particulars	**31 March 2026**	**31 March 2025**
Principal Amount due to Suppliers under MSMED Act	175.67	209.67
Interest Accrued due to Suppliers under MSMED Act on the above and unpaid	4.30	3.87
Payment made to suppliers (other than interest) beyond the appointed day during the year	-	-
Interest Paid to Suppliers under MSMED Act (other than Section 16)	-	-

Interest Paid to Suppliers under MSMED Act (Section 16)	-	-
Interest Due and Payable towards Suppliers under MSMED Act for payment already made	-	-
Interest Accrue and remaining unpaid at the end of the year to Suppliers under MSMED Act	-	-

1.12 Financial Instruments by category

a) The Company's exposure to foreign currency risk at the end of reporting period expressed in Amount in Lacs, as below:

Particulars	**31 March 2026**			**31 March 2025**		
Financial Instrument	**USD**	**Euro**	**GBP**	**USD**	**Euro**	**GBP**
Trade Payable	-	410.23	142.71	41.68	455.49	199.76
Trade Receivable	5.19	766.97	247.07	-	988.81	317.02
Net Exposure	**(5.19)**	**(356.74)**	**(104.36)**	**41.68**	**(533.32)**	**(117.26)**

b) **Sensitivity**

The sensitivity to profit and loss to changes in the exchange rates arises mainly from foreign currency denominated financial instruments:

Particulars	**Impact on profit after tax**	
	31 March 2026	**31 March 2025**
USD Sensitivity		
INR/USD -increase by 5%	0.19	(1.56)
INR/USD -decrease by 5%	(0.19)	1.56
Euro Sensitivity		
INR/Euro -increase by 5%	13.35	19.95
INR/Euro -decrease by 5%	(13.35)	(19.95)
GBP Sensitivity		
INR/GBP -increase by 5%	3.90	4.39
INR/GBP -decrease by 5%	(3.90)	(4.39)

c) **The carrying value and fair value of financial instruments by category:**

Amount in lacs

Categories of financial assets	**As at 31 March 2026**	**As at 31 March 2025**
Measured at amortised cost		
a. non-current investment -others	2,522.13	-
b. Other current financial assets	138.21	29.25
c. Cash and bank balances (including other bank balances)	10,143.44	8,666.38
d. Trade receivable	5,244.85	6,452.73
Measured at FVTPL		
a. Govt Securities, bonds and debentures		
b. Mutual Funds	8,128.93	1,783.98
Total financial assets	**26,177.56**	**16,932.34**

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Amount in lacs

Categories of financial liabilities	As at 31 March 2026	As at 31 March 2025
Measured at amortised cost		
a. Lease Liability	48.90	45.79
b. Other financial liabilities	76.20	6.20
c. Trade Payables	4,238.28	6,084.30
Total financial liabilities	**4,363.38**	**6,136.29**

d) Fair Value Hierarchy

The Following table presents fair value hierarchy of financial assets and liabilities measured at fair value on a recurring basis as of 31 March 2026:

Amount in lacs

Particulars	Level 1	Level 2	Level 3
Financial Assets			
A) Mutual Funds	8,128.93	-	-

* Level 2 -Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

e) The following table presents Net gain/(losses) on Financial assets and Financial liabilities

Amount in lacs

Particulars	Period ended	
1. Net gain/(losses) on financial assets and financial liabilities:	**31 March 2026**	**31 March 2025**
a. Financial assets that are measured at FVTOCI		
Gain recognised in OCI during the year	(7.62)	(5.70)
b. Mandatorily measured at fair value thru P&L		
Gain/(Loss) on fair valuation or sale of investment in mutual funds	321.49	19.11
c. Financial assets measured at amortised cost		
Exchange differences gain / loss on re-valuation or settlement of items denominated in foreign currency (debtors, loans given etc)	281.97	5.46
Allowance for expected Credit Loss during the year	(116.34)	(13.71)
d. Financial Liabilities measured at amortised cost		
Exchange differences gain / loss on re-valuation or settlement of items denominated in foreign currency (Creditors, borrowings availed)	(182.81)	(26.77)
2. Interest Revenue:		
Financial assets that are measured at amortised cost	616.54	525.52

3. Interest Expenses:		
Financial liabilities that are not measured at FVTPL	(5.60)	-
	907.63	**503.91**

f) Details of allowance for expected credit loss on customer balances as per "INDAS 107"

Amount in lacs

Movement in Expected Credit Loss		
Particulars	**31 March 2026**	**31 March 2025**
Opening	79.16	65.45
Loss Allowance based on Expected Credit Loss	116.34	13.71
Closing	**195.50**	**79.16**

1.13 Corporate Social Responsibility

a. Amount required to be spent by the company on corporate social responsibility (CSR) related activities during the year is Rs. 77.30 Lacs (Previous year Rs 76.30 Lacs)

b. The Company has spent Rs. 77.30 Lacs (previous year Rs 76.30 Lacs) towards corporate social responsibility activities during the financial year.

Amount in lacs

Particulars	**31 March 2026**	**31 March 2025**
(i) amount required to be spent by the company during the year	77.30	76.30
(ii) amount of expenditure incurred	77.30	76.30
(iii) shortfall at the end of the year	-	-
(iv) total of previous years shortfall	-	-
(v) reason for shortfall		
(vi) nature of CSR activities	Health care & digital education	Health care & tree plantation
(vii) details of related party transactions	-	-
(viii) where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	-	0.08

1.14 Disclosure pursuant to Ind AS 115 “Revenue from Contracts with Customers”

a. Disaggregation of revenue: Following table covers the revenue segregation into Product Line:

Amount in lacs

Particulars	31 March 2026			31 March 2025		
	Revenue as per Ind AS 115	Other Revenue	Total as per P&L reporting	Revenue as per Ind AS 115	Other Revenue	Total as per P&L reporting
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Manufacturing						
RAPH	11,962.32	-		11,931.11	-	
FAN	8,712.81	-		12,512.19	-	
Service		-	22,888.18	-	-	25,681.21
RAPH	46.11	-		28.42	-	
FAN	817.26	-		441.67	-	
Other	-	1,349.68			767.82	
Total	**21,538.50**	**1,349.68**	**22,888.18**	**24,913.39**	**767.82**	**25,681.21**

b. Contract balances: Following table covers the movement in contract advance balances during the year.

Amount in lacs

Particulars	31 March 2026	31 March 2025
Opening Balance as on April 1	806.32	2,031.20
(Less): Revenue recognised during the year	(1,261.08)	(3,485.54)
Add: Advance received during the year (net of adjustments)	4,671.20	2,260.65
Closing Balance as on March 31	**4,216.44**	**806.32**

c. Reconciliation of contracted price with revenue during the year

Amount in lacs

Particulars	31 March 2026	31 March 2025
Opening contracted price of orders at the start of the year (including full value of partially executed contracts)	59,630.23	50,202.10
Changes during the year on account of:		
Add: Fresh orders received	76,081.17	39,910.90
Less: Orders completed	22,366.96	30,482.77
Closing contracted price of orders on hand at the end of the year (including full value of partially executed contracts)	1,13,344.44	59,630.23
Revenue recognised during the year		
Out of orders completed during the year	16,351.09	12,680.89
Out of continuing orders at the end of the year (I)	5,187.40	12,232.50
Revenue recognised upto previous year (towards continuing orders at the end of the year) (II)	15,370.08	9,259.26
Balance revenue to be recognised in future (III)	92,786.95	38,138.47

Closing contracted price of orders on hand at the end of the year (including full value of partially executed contracts) (I+II+III)	1,13,344.43	59,630.23

d. Remaining performance obligations: Following table covers the aggregate amount of transaction price allocated to remaining performance obligations and when company expects to convert the same into revenue.

Amount in lacs

Particulars	**Total**	**Likely conversion in revenue**	
		Upto 1 Year	**From 1 to 2 years**
Transaction price allocated to the remaining performance obligation	92,786.95	21,553.58	71,233.37
Total	**92,786.95**	**21,553.58**	**71,233.37**

1.15 Income Taxes

Tax on income for the current period is determined on the basis of taxable income and tax credits computed in accordance with the provisions of the Income Tax Act, 1961 and based on the expected outcome of assessments/appeals.

Deferred Tax is recognized on timing differences between the accounting income and the taxable income for the year and quantified using the tax rates and laws enacted or substantively enacted as on the Balance Sheet date.

Deferred tax assets are recognized and carried forward to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized.

a. The major components of tax expense for the year ended

Amount in lacs

Particulars	**31 March 2026**	**31 March 2025**
Consolidated statement of Profit and Loss:		
(i) Profit and Loss section		
Current Income tax:		
Current income tax charge	1,266.01	1,369.49
Deferred Tax:		
Relating to origination and reversal of temporary differences	(542.73)	(195.74)
Effect of previously unrecognised tax losses and tax offsets used during the current year to reduce deferred tax expense	-	-
Effect on deferred tax balances due to the change in income tax rate	-	-
Income tax expense reported in the statement of profit or loss	**723.28**	**1,173.75**
Other Comprehensive Income (OCI) Section:		
Current Income tax :		
Net loss/ (gain) on remeasurement of defined benefit plans	1.92	1.92
Deferred Tax:		
Net gain / (loss) on cash flow hedges	-	-
Unrealised gain / (loss) on debt securities (FVTOCI)		
Income tax expense reported in the OCI section	**1.92**	**1.92**

b. Tax provision for earlier years

Amount in lacs

Particulars	31 March 2026	31 March 2025
Provision of AY20-21 under litigation	399.61	0.26
Reversal of excess provision of AY25-26	-5.98	-
	393.63	**0.26**

c. Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for the year ended

Amount in lacs

Particulars	31 March 2026	31 March 2025
Profit before tax	4,388.13	3,908.13
Applicable tax rate	25.17%	25.17%
PBT * applicable tax rate (1)	1,104.40	983.60
Items of expense not deductible for tax purposes:		
Depreciation as per books	0.69	-
CSR Expenses	19.46	19.20
Gratuity provision disallowed u/s 40(A)(7)	32.98	-
Interest inadmissible under section 23 of MSME Act	0.11	-
Provision for product Warranties & Contractual Obligation	62.38	333.44
Provision for Project LD	8.69	-
Provision for onerous contract	46.42	-
Provision for ECL	29.28	-
Other Provisions	51.28	-
Interest & Penalties	0.90	-
Interest on Lease	1.41	-
Provision for leave encashment u/s 43B	4.52	-
Difference in Books & Income Tax	-	13.82
Other	1.92	19.68
Total (A)	**260.04**	**386.15**
Items of expense deductible for tax purposes:		
Unrealised Forex gain/loss	21.36	-
Actual Lease payment	3.82	-
Amount not allowable under clause (h) of Section43B in AY 25-26	6.73	-
Profit/ (Loss) on sale of Fixed Asset	0.15	-
Unrealised capital gain on Investment	66.37	-
Total (B)	**98.43**	**0.00**
Net tax impact (A-B) (2)	161.61	386.15
Tax expense recognised during the year (1+2)	1,266.01	1,369.75
Effective tax Rate	28.85%	35.05%

1.16 Components of Deferred Tax Assets and Liabilities recognised in the Balance Sheet and Statement of Profit & Loss:

Amount in lacs

Particulars	Balance Sheet		Statement of Profit & Loss	
	31 March 2026	31 March 2025	31 March 2026	31 March 2025
Difference in Book and Income tax depreciation	(169.24)	(166.47)	(2.77)	(9.59)
Provision for compensated absences disallowed u/s 43B	26.70	22.18	4.52	(2.27)
Provision for Gratuity	55.88	20.98	34.90	1.82
Provision for Future Obligation	1,009.17	786.53	222.64	192.92
Provision for Onerous Contract	78.02	26.41	51.61	9.41
Provision towards Expected credit loss and doubtful debts	49.21	19.92	29.28	3.45
Foreign exchange gain (Unrealised)	(21.36)	-	(21.36)	-
Provision for contingency	223.91	-	223.91	-
Deferred tax expense / (income)			**542.73**	**195.74**
Net deferred tax (assets) / liabilities	**1,252.28**	**709.55**		

1.17 The Gross movement in the deferred income tax account during the year:

Amount in lacs

Particulars	31 March 2026	31 March 2025
Opening Balance as on April 1	709.55	513.81
Tax (income) / expense during the period recognised in statement of Profit and Loss in Profit & Loss section	542.73	195.74
Tax (income) / expense during the period recognised in statement of Profit and Loss in OCI Section	-	-
Closing Balance as on March 31	**1,252.28**	**709.55**

1.18 Leases

The company has classified its leasehold land & Vehicle as “Right -of-use assets”.

Depreciation/amortisation amounting to Rs.16.18 Lacs has been charged to the Statement of Profit & Loss Account.

Further, there is no impact of implementation of IND AS 116 on the results for the year ended 31 March 2026.

Amount in lacs

A) Lease liabilities	31 March 2026	31 March 2025
Balance as at 1 April	45.79	-
Additions	13.36	63.08
Interest expense on lease liabilities	5.60	3.67
Payments	15.84	8.59
Termination	-	12.38

Classified as:		
Current	11.88	10.07
Non - current	37.03	35.72
Amount recognised in profit and loss		
Interest expense on lease liabilities	5.60	3.67
B) The following provides information on the variable lease payments, including magnitude in relation to fixed payments:		
		Amount in lacs
	31 March 2026	**31 March 2025**
Lease with fixed payments	48.91	45.79
Lease with variable payments	-	-
Total	**48.91**	**45.79**

1.19 Disclosures required by pursuant to IND AS 37 "Provisions, Contingent Liabilities and Contingent Assets":

a. Movement in Provision **Amount in lacs**

Particulars	**Class of Provisions**		
	Product Warranties	**Contractual Obligation Cost**	**Litigation**
Opening Balance as on 1 April 2025	**1,810.16**	**6,262.67**	**500.18**
Provision made during the year	639.27	1,097.02	389.40
Provision used during the year	(289.29)	(786.99)	-
Balance as on 31 March 2026	**2,160.14**	**6,572.70**	**889.58**

b. Nature of provision

i. **Product Warranties**:

The Company gives warranties on certain products and services, undertaking to repair or replace the items that fail to perform satisfactorily during the warranty period. Provision made as at 31 March 2026 represents the amount of the expected cost of meeting such obligations of rectifications/replacement. The timing of the outflows is expected to be within a period of 2 to 5 years from the date of Balance Sheet.

ii. **Provision for Contractual Obligation Cost**:

It is mainly in respect of estimated cost which company is likely to incur as per the contractual obligations.

1.20 Related Party Disclosure (as per Ind AS24)

A. List of related parties with whom transactions have taken place during the year

Name	Relationship
Larsen & Toubro Limited	JV partner
Howden Holding B.V.	JV partner
Howden Thomassen Middle East FZCO	Member of same group
Howden Vietnam Company Limited	Member of same group
Howden Taiwan Co. Ltd.	Member of same group
Howden Hua Engineering Co Ltd	Member of same group
Howden Australia Pvt Limited	Member of same group
Howden Axial Fans ApS	Member of same group
Howden Spain Ltd	Member of same group
Howden Group Limited	Member of same group
James Howden & Company Limited	Member of same group
L&T - MHI Boilers Pvt. Limited	Member of same group
L&T - MHI Turbine & Generators Pvt. Limited	Member of same group
Howden Air & Gas India Pvt Ltd	Member of same group
Nabha Power Limited	Member of same group

B. Balances of Related Parties

Balance due to related parties (net of advance) — **Amount in lacs**

Name of Related Party	31 March 2026	31 March 2025
Larsen & Toubro Limited	299.41	108.22
Howden Axial Fans ApS	452.18	435.39
James Howden & Company Limited	73.30	157.01
Howden Group Limited	(35.15)	(109.29)
Howden Air and Gas India Pvt Ltd	(116.81)	359.11
L & T MHPS Boiler Pvt Ltd	1.87	1.91
Howden Hua Engineering Co Ltd	-	-

Balance due from related parties (net of advance) — **Amount in lacs**

Name of Related Party	31 March 2026	31 March 2025
Larsen & Toubro Limited	1,703.59	2,496.77
L & T MHPS Boiler Pvt Ltd	33.05	4,500.73
Nabha Power Limited	-	(1.36)
James Howden & Company Limited	5.19	-
Howden Air and Gas Ltd.	3.54	-

L&T Howden Private Limited
Notes forming part of Financial Statements

C. Transactions with Related Parties

Amount in Lacs

Name of Related Party	Particulars	31 March 2026	31 March 2025
Larsen & Toubro Limited	Dividend Paid	-	1503.00
	Sale of Goods & Services*	3058.42	2699.15
	Training Fees	6.06	6.80
	ESOPs Cost	1.39	1.83
	Networking Charges	260.94	302.58
	Administration & Sales Overheads	393.62	199.46
L&T - MHI Turbine & Generators Pvt. Limited	Sale of Goods & Services	0.56	0.00
L & T MHPS Boiler Pvt Ltd	Sale of Goods & Services*	1248.02	452.24
Nabha Power Limited	Sale of Goods & Services*	43.13	0.00
Howden Air & Gas India Pvt Ltd	Sale of Goods & Services	4.18	1.95
Howden Vietnam Company Limited	Sale of Goods & Services	235.10	103.72
James Howden & Company Limited	Sale of Goods & Services	5.19	0.00
L&T Precision Engineering	Sale of Goods & Services	21.09	20.98
L & T MHPS Boiler Pvt Ltd	Purchase of Project Goods & Services	5.98	5.10
James Howden & Company Limited	Purchase of Project Goods & Services	36.26	160.22
Howden Hua Engineering Co Ltd	Purchase of Project Goods & Services	0.00	2.61
Howden Air & Gas India Pvt Ltd	Purchase of Project Goods & Services	3086.77	2984.44
Howden Group Limited	Trademark Fees	208.75	242.07
Howden Axial Fans ApS	Royalty Fees	129.32	185.38
James Howden & Company Limited	Royalty Fees	170.86	170.67
Howden Holding B.V.	Dividend Paid	-	1497.00

* The above disclosure does not include free issue as the same given as per the contractual terms

D.

i. The company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall:

a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

b. provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

ii. The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall:

a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or

b. provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

1.21 Financial Ratios

Ratios	Numerator	Denominator	31 March 2026	31 March 2025	Variance
Current Ratio (in times) **	Current Assets	Current Liabilities	2.93	1.78	64.47%
Return on Equity Ratio (in %)	Profit for the year after tax	Average shareholder's equity	1.09	0.91	19.44%
Inventory turnover ratio (in times)	Cost of goods sold	Average Inventory	9.18	8.01	14.64%
Trade Receivables turnover ratio (in times)	Revenue from operations	Average Gross Trade receivables	3.73	3.81	-1.93%
Trade payables turnover ratio (in times)	Cost of goods sold	Average Trade Payables	2.62	2.95	-11.13%
Net capital turnover ratio (in times) **	Revenue from operations	Average Working capital	1.07	2.04	-47.61%
Net profit ratio (in %)*	Profit for the year after tax	Revenue from operations	14.98	10.87	37.76%
Return on Capital employed (in %)	Profit before tax+ Finance cost	Average capital employed	22.59	28.46	-20.64%
Return on investment (in %)	Net Profit	Total Investment	109.04	90.95	19.89%

* The variance exceeds 25% because of increase in net profit due to foreign exchange fluctuation gain and increase in investment income.
** Due to classification of Current liability into Current and Non-Current

1.22 Capital management

The Company monitors capital on the basis of the net debt to adjusted capital ratio. This ratio is calculated as net debt divided by adjusted capital.

Net debt is calculated as the total borrowings and lease liabilities less cash and cash equivalents and other bank balances.

Adjusted capital includes all components of equity other than amounts accumulated in cash flow hedging reserve.

The debt-to-adjusted-capital ratios were as follows:

Amount in lacs

Particulars	31 March 2026	31 March 2025
Borrowings and lease liabilities	7,437.47	45.79
Less: Cash and cash equivalents and other bank balances	10,143.44	8,666.38
Net Debt	**(2,705.97)**	**(8,620.59)**
Total equity	19,430.22	16,164.70
Less: Amounts accumulated in cash flow hedging reserve	-	-
Adjusted capital	**19,430.22**	**16,164.70**
Net debt to adjusted capital ratio	**-13.93%**	**-53.33%**

No changes were made in the objectives, policies or processes for managing capital during the current and previous year.

1.23 There are no amounts due and outstanding to be transferred to Investor Education and Protection Fund as on 31 March 2026 (Previous year: Nil).

1.24 Contribution to political parties during the year is Nil. (Previous year: Nil)

1.25 Other regulatory information

a. Details of benami property held

No proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibitions) Act, 1988 and the rules made thereunder.

b. Wilful defaulter

The company have not been declared as a wilful defaulter by any bank or financial institution or other lender.

c. Undisclosed income

The company does not have any transactions not recorded in the books of accounts that has been surrendered or disclosed as income during the year in tax assessments under the Income-tax Act, 1961.

d. Details of crypto currency or virtual currency

The Company has not traded or invested in Crypto Currency or Virtual Currency during the Financial year (Previous Year: Nil)

e. Relationship with struck off companies

The company do not have any transactions or balances with Struck off companies.

f. Registration of charges or satisfaction with ROC

The company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

g. Utilisation of borrowings availed from banks and financial institutions

The borrowings obtained by the company from banks and financial institutions have been applied for the purposes for which such borrowings were taken.

1.26 Previous year's figures have been re-grouped/reclassified wherever necessary.

M S K C & Associate LLP
Chartered Accountants

Firm Registration No. 001595S/S000168

By the hand of

Chetan R Sheth
Chief Executive

Suresh Kumar Narang
Director
DIN : 02185687

Parvesh Mittal
Director
DIN : 09256509

Ojas D. Joshi
Partner
Membership No.: 109752

Jignesh Thakkar
Chief Financial Officer

Sumit Ghosh
Company Secretary
M. No. A19689

Place: Mumbai
Date: 22 April 2026